YAVAPAI COLLEGE
DISTRICT GOVERNING BOARD

BOARD RETREAT
AGENDA

MONDAY, SEPTEMBER 12, 2016
9:00 A.M.

PRESIDENT’S CAMPUS – ROCK HOUSE
1100 E. SHELDON STREET
PRESIDENT, ARIZONA 86301

OurBoardroom™
your Policy Governance® Partner
Pursuant to Arizona Revised Statutes (A.R.S.) §38-431.02, notice is hereby given to the members of the Yavapai College District Governing Board and to the general public that the Board will hold a public meeting, open to the public as specified below. The Board reserves the right to change the order of items on the agenda. One or more members of the Board may participate in the meeting by telephonic communication.

Pursuant to A.R.S. §38-431.03.A.2 and A.3, the Board may vote to go into Executive Session, which will not be open to the public, for legal advice concerning any item on the agenda or to review, discuss and consider records exempt by law from public inspection, including the receipt and discussion of information or testimony that is specifically required to be maintained as confidential by state or federal law. As indicated in the agenda, the Board may also vote to go into executive session, which will not be open to the public, to discuss specific agenda items.

Persons with a disability may request a reasonable accommodation, such as a sign language interpreter, by contacting Karen Jones at (928)776-2307. Requests should be made as early as possible to allow time to arrange the accommodation.

Please note that agenda item times are for planning purposes only and do not necessarily reflect the actual time of the agenda item. When regular board meetings, public hearings (both truth in taxation and budget adoption public hearings) and budget adoption special meetings are scheduled for the same date, each hearing or meeting will begin immediately upon adjournment of the preceding hearing or meeting. Members of the public wishing to attend those subsequent hearings or meetings are advised to arrive at the time that the first hearing or meeting is scheduled to begin.

<table>
<thead>
<tr>
<th>Item No.</th>
<th>Item</th>
<th>Time Req.</th>
<th>Start Time</th>
<th>Ref No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>CALL TO ORDER - HEADING</td>
<td>0</td>
<td>9:00 AM</td>
<td>641780</td>
</tr>
<tr>
<td>2</td>
<td>Call to Order - PROCEDURAL</td>
<td>1</td>
<td>9:00 AM</td>
<td>641781</td>
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<tr>
<td>3</td>
<td>Welcome to Guests and Staff - PROCEDURAL</td>
<td>1</td>
<td>9:01 AM</td>
<td>659945</td>
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<tr>
<td>4</td>
<td>Adoption of Agenda - DECISION</td>
<td>1</td>
<td>9:02 AM</td>
<td>641783</td>
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<tr>
<td>5</td>
<td>INFORMATION</td>
<td>0</td>
<td>9:03 AM</td>
<td>641794</td>
</tr>
<tr>
<td>6</td>
<td>Environmental Scan and Review Student Pathways - INFORMATION AND/OR DISCUSSION</td>
<td>60</td>
<td>9:03 AM</td>
<td>641795</td>
</tr>
<tr>
<td>7</td>
<td>SHORT RECESS - PROCEDURAL</td>
<td>10</td>
<td>10:03 AM</td>
<td>659879</td>
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<tr>
<td>8</td>
<td>OWNERSHIP LINKAGE - HEADING</td>
<td>0</td>
<td>10:13 AM</td>
<td>641796</td>
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<tr>
<td>9</td>
<td>Review of Yavapai College District Governing Board Ends Statements - INFORMATION, DISCUSSION, AND/OR DECISION</td>
<td>105</td>
<td>10:13 AM</td>
<td>641787</td>
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<td>10</td>
<td>RECESS AND POSSIBLE WORKING LUNCH - PROCEDURAL</td>
<td>30</td>
<td>11:58 AM</td>
<td>641788</td>
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<td>Item</td>
<td>Time Req.</td>
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<td>11</td>
<td>OWNERSHIP LINKAGE (CONTINUED) - HEADING</td>
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<td>12:28 PM</td>
<td>641784</td>
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<td>Review of Yavapai College District Governing Board Ends Statements - INFORMATION, DISCUSSION, AND/OR DECISION</td>
<td>60</td>
<td>12:28 PM</td>
<td>644198</td>
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<td>13</td>
<td>Proposed 2016-2017 Ownership Linkage Plan - INFORMATION, DISCUSSION, AND/OR DECISION</td>
<td>30</td>
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<td>641789</td>
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<td>14</td>
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<td>16</td>
<td>Proposed 2016-2017 Ownership Linkage Plan (Continued) - INFORMATION, DISCUSSION, AND/OR DECISION</td>
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<td>659885</td>
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<td>17</td>
<td>Review of the Board's Annual Calendar - INFORMATION, DISCUSSION AND/OR DECISION</td>
<td>45</td>
<td>2:53 PM</td>
<td>641792</td>
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<td>18</td>
<td>Summary of September 12, 2016 Retreat - DISCUSSION AND/OR DECISION</td>
<td>25</td>
<td>3:38 PM</td>
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<tr>
<td>19</td>
<td>ADJOURNMENT OF BOARD RETREAT MEETING - PROCEDURAL</td>
<td>1</td>
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</table>
To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

**Description:** CALL TO ORDER - HEADING

**Details:**

**Attachments:**
No Attachments

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To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

**Description:** Call to Order - PROCEDURAL

**Details:**

**Attachments:**
No Attachments
Policy No. | Description                                                                                                                                                                                                  | Ref No |
---|---|---
3.4  | To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation. | 558881 |

**Description**: Welcome to Guests and Staff - PROCEDURAL

**Details**: Chair McCarver will welcome all guests and staff, and introduce Richard Stringham, Senior Associate from Governance Coach

**Attachments**: No Attachments

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Policy No. | Description                                                                                                                                                                                                  | Ref No |
---|---|---
3.4  | To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation. | 558881 |

**Description**: Adoption of Agenda - DECISION

**Details**:

**Attachments**: No Attachments
### Policy 3.4

**Description:** To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

**Reference No.:** 558881

### Policy 2.5

**Description:** The President shall not permit the Board to be uninformed, misinformed, or unsupported in its work.

**Reference No.:** 344945
### Description:
**SHORT RECESS - PROCEDURAL**

**Details:**

**Attachments:**
No Attachments

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### Description:
**OWNERSHIP LINKAGE - HEADING**

**Details:**

**Attachments:**
No Attachments
### Item No : 9
**Proposed By** : Patricia McCarver  
**Proposed** : 6/15/2016  
**Time Req** : 105

**Policy No.** 3.2.1  
**Description** : And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.

**Ref No** : 560671

**Description** : Review of Yavapai College District Governing Board Ends Statements - INFORMATION, DISCUSSION, AND/OR DECISION

**Details** : Richard Stringham, Senior Associate from Governance Coach, will lead the Board in a review the Yavapai College District Governing Board Ends Statements.

**Attachments** :  
No Attachments

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### Item No : 10
**Proposed By** : Patricia McCarver  
**Proposed** : 6/15/2016  
**Time Req** : 30

**Policy No.** 3.4  
**Description** : To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

**Ref No** : 558881

**Description** : RECESS AND POSSIBLE WORKING LUNCH - PROCEDURAL

**Details** : The Board will have a recess with a possible working lunch

**Attachments** :  
No Attachments
3.4 To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

Description: OWNERSHIP LINKAGE (CONTINUED) - HEADING

Details:

Attachments:
No Attachments

3.2.1 And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.

Description: Review of Yavapai College District Governing Board Ends Statements - INFORMATION, DISCUSSION, AND/OR DECISION

Details: Richard Stringham, Senior Associate from Governance Coach, will lead the Board in a review the Yavapai College District Governing Board Ends Statements.

Attachments:
No Attachments
**Policy No.** 3.2.1  
**Description:** And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.  
**Ref No:** 560671

**Policy No.** 3.6  
**Description:** When appointed by the Board, committees will exist to assist the Board in the fulfillment of its duties and not supplant the Board’s role. Board committees shall be established to help the Board do its job, not to help or advise the staff. Committees ordinarily shall assist the Board by preparing policy alternatives and implications for Board deliberation. In keeping with the Board’s broader focus, Board committees shall normally not have direct dealings with current staff operations.  
**Ref No:** 398565

**Description:** Proposed 2016-2017 Ownership Linkage Plan- INFORMATION, DISCUSSION, AND/OR DECISION  
**Details:** The Board will discuss and develop the 2016-2017 Ownership Linkage Plan.

**Attachments:**  
No Attachments

**Policy No.** 3.4  
**Description:** To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.  
**Ref No:** 558881

**Description:** SHORT RECESS - PROCEDURAL  
**Details:**  
**Attachments:**  
No Attachments
To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.

3.4

And its Ownership Linkage shall be the link between the organization and its owners, who are residents of Yavapai County and those who are affected by Yavapai College.

3.6

When appointed by the Board, committees will exist to assist the Board in the fulfillment of its duties and not supplant the Board’s role. Board committees shall be established to help the Board do its job, not to help or advise the staff. Committees ordinarily shall assist the Board by preparing policy alternatives and implications for Board deliberation. In keeping with the Board’s broader focus, Board committees shall normally not have direct dealings with current staff operations.

The Board will discuss and develop the 2016-2017 Ownership Linkage Plan.
Policy No. | Description | Ref No
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3.4.2 | The cycle shall start with the Board's development of its agenda for the next year. | 429143
3.4.2.1 | Consultations with selected groups in the ownership or other methods of gaining ownership input shall be determined and arranged in September and October, to be held during the balance of the cycle. | 558931
3.4.2.2 | Governance education and education related to Ends' determination (e.g., Board training, presentations by futurists, demographers, advocacy groups and staff, studying internal and external publications, attending conferences, etc.) shall be arranged in September and October, and will be held during the balance of the cycle. | 560676

**Description**: Review of the Board's Annual Calendar - INFORMATION, DISCUSSION AND/OR DECISION

**Details**: The Board will discuss and review their Annual Calendar.

**Attachments**: No Attachments

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Policy No. | Description | Ref No
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3.4 | To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation. | 558881

**Description**: Summary of September 12, 2016 Retreat - DISCUSSION AND/OR DECISION

**Details**: The Board will review the information, discussion, and decisions from the September 12, 2016 Retreat including:
- Environmental scan information
- Academic Pathways
- Review of Ends Statements and possible revisions
- FY 2016-2017 Ownership Linkage
- Board Calendar
- Other related topics

**Attachments**: No Attachments
### Description
ADJOINMENT OF BOARD RETREAT MEETING - PROCEDURAL

### Details

### Attachments
No Attachments

<table>
<thead>
<tr>
<th>Policy No.</th>
<th>Description</th>
<th>Ref No</th>
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<tr>
<td>3.4</td>
<td>To accomplish its job products with a governance style consistent with Board policies, the Board shall follow an annual agenda which (a) completes a re-exploration of Ends policies annually; and (b) continually improves Board performance through Board education and enriched input and deliberation.</td>
<td>558881</td>
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