Yavapai College

District Governing Board Workshop

Monday, November 14, 2022 9:00 a.m.

Rock House Prescott Campus 1100 East Sheldon Street Prescott, Arizona 86301

Pursuant to Arizona Revised Statutes (A.R.S.) §38-431.02, notice is hereby given to the members of the Yavapai College District Governing Board and to the general public that the Board will hold a public meeting, open to the public as specified below. The Board reserves the right to change the order of items on the agenda. One or more members of the Board may participate in the meeting by telephonic communication.

Pursuant to A.R.S. §38-431.03.A.2, A.3 and A.4, the Board may vote to go into Executive Session, which will not be open to the public, for legal advice concerning any item on the agenda to review, discuss and consider records exempt by law from public inspection, including the receipt and discussion of information or testimony that is specifically required to be maintained as confidential by state or federal law; or to consult with and instruct its attorneys regarding its position on contracts, litigation or settlement discussions. If indicated in the agenda, the Board may also vote to go into executive session, which will not be open to the public, to discuss specific agenda items.

Persons with a disability may request a reasonable accommodation, such as a sign language interpreter or closed caption, by contacting the Executive Assistant at (928)776-2307. Requests should be made as early as possible to allow time to arrange the accommodation.

Please note that meeting conclusion time is included for planning purposes only and does not necessarily reflect the actual time of the agenda item. When regular board meetings, public hearings (both truth in taxation and budget adoption public hearings) and budget adoption special meetings are scheduled for the same date, each hearing or meeting will begin immediately upon adjournment of the preceding hearing or meeting.

Agenda

- 1. General Functions: Procedural
 - a. Call to Order {Time: 1}
 - b. Adoption of Agenda **DECISION** {Time: 1}
- 2. Board Business
 - a. Executive Session Pursuant to A.R.S. §38-431.03(A)(1), Review of President's Employment Agreement Attorney Lynne Adams **PROCEDURAL** {Time: 60}
 - b. Executive Session -- Pursuant to A.R.S. §38-431.03(A)(3) & (4), Discussion or Consultation for Legal Advice with the Board's Attorney Regarding the President's Employment Contract and to consider its position and instruct its attorney regarding the President's Employment Contract – Attorney Lynne Adams - **PROCEDURAL**
 - c. Reconvene in Public Session Attorney Lynne Adams

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- d. Possible Action RE: President's Evaluation and Consideration of President's Contract as a result of Executive Session – Attorney Lynne Adams - **DECISION** {Time: 5}
- 3. Study Session
 - a. The Association of Community College Trustees Review **INFORMATION AND DISCUSSION** – Board Chair Deb McCasland {Time: 30}
 - b. Changing Higher Education Landscape INFORMATION, DISCUSSION, AND DECISION – Dr. Lisa Rhine {Time: 120}
 - i. Scott Van Pelt Video
 - ii. A New Infrastructure Presentation
 - iii. Yavapai College District Governing Board Resolution Directing the President to Create the Necessary Infrastructure to Meet the Changing Needs of Students and Employees – Resolution 2022-10 (*Attached*)
 - c. District Governing Board Policies Review INFORMATION, DISCUSSION, AND DECISION – Dr. David Borofsky, Director of the Arizona Association of Community College Trustees {Time: 90}
- 4. Adjournment of Board Workshop: Procedural **DECISION** {Time: 1}

YAVAPAI COLLEGE DISTRICT GOVERNING BOARD RESOLUTION DIRECTING THE PRESIDENT TO CREATE THE NECESSARY INFRASTRUCTURE TO MEET THE CHANGING NEEDS OF STUDENTS AND EMPLOYERS

RESOLUTION 2022-10

RECITALS:

WHEREAS, the District Governing Board is the legally constituted and final authority for the operation of Yavapai County Community College District, including any policies that govern the College;

WHEREAS, the Governing Board's responsibility includes 1) governing the College as a whole, and 2) delegating authority to the President to perform and oversee the daily operations and administrative functions of the College;

WHEREAS, the Governing Board understands that new educational content providers and distribution in the higher education marketplace are driving up institutional competition and consumer choice;

WHEREAS, the Governing Board understands that enrollments in traditional community colleges are declining nationally and in Arizona and are increasing in four-year institutions;

WHEREAS, the Governing Board understands that Arizona public universities are now piloting 2-year Associate Degrees, offering short-term credentials and noncredit workforce offerings, and placing regional economic development centers in our counties to grow their enrollments;

WHEREAS, the Governing Board understands that in order to meet the changing needs of learners in the knowledge economy, community colleges must be prepared to adopt and implement new, innovative strategies for delivering educational opportunities;

WHEREAS, the Governing Board believes that the College plays an instrumental role in meeting the needs of students and employers and that an expanded and effective infrastructure is vital to the continued operations of the College, so that Board goals are realized;

ENACTMENTS:

NOW THEREFORE BE IT RESOLVED that the Yavapai County Community College District Governing Board delegates to the President the authority and responsibility for creating an infrastructure that meets the changing needs of today's learners and provides workforce driven educational opportunities, which shall be based on the following principles:

1. The knowledge economy requires a new model of higher education that is rooted in outcomes and learning rather than an industrial era model of higher education, focused on time, process and teaching.

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2. Increasing short-term workforce certifications and just-in-time education defined by industry need is critical to meet the educational needs of students and the community in support of our economy.

3. With near universal access to digital devices and the internet, new modes of delivering content and new technology tools need to be leveraged to meet the changing needs of learners

4. The infrastructure created pursuant to this Resolution will align resources, policies and strategies for the implementation of a talent pipeline for employers, establish a model for sectorbased partnerships, clearly define pathways that address the needs of employers and potential employees, and partner with online platform providers and independent work facilitators or enterprise businesses to provide industry-specific or business-specific training that businesses cannot provide.

5. The infrastructure shall be evaluated by the President each year to determine whether it has met the goals adopted by the Governing Board in this Resolution and whether it should be modified to better effectuate those goals. The President shall inform the Governing Board of the results of the evaluation at least once yearly, starting with a report in or before October 2023.

NOW, BE IT ALSO RESOLVED that the Governing Board delegates to the President such additional authority as is necessary to ensure that College operations meet the changing needs of our students and employers.

The Governing Board shall retain all powers and duties as prescribed by law that are not formally delegated in this Resolution or Board Policies.

PASSED AND ADOPTED by the Yavapai County Community College District Governing Board this 14 day of <u>November</u>, 2022.

Approved as to form:

Ms. Deb McCasland, Board Chair

Mr. Ray Sigafoos, Board Secretary