Yavapai College
District Governing Board
Regular Board Meeting

Tuesday, October 27th, 2026
Rock House and Virtually
1:00 p.m.

The YouTube channel and Rock House will be open to the public at **12:45 p.m.** at the latest. All individuals attending the meeting in person will be allowed to bring clear bags ONLY into the meeting. In addition, the College has implemented advanced weapons detections systems/metal detectors for attendees. These requirements are similar for attendees at any sporting event or concert, and they are intended to ensure safety. Please plan accordingly.

Prescott Campus
Rock House
1100 E Sheldon Street
Prescott, AZ 86301

Livestream Link:
https://www.youtube.com/user/YavapaiCollege

Pursuant to Arizona Revised Statutes (A.R.S.) §38-431.02, notice is hereby given to the members of the Yavapai College District Governing Board and to the general public that the Board will hold a public meeting, open to the public as specified below. The Board reserves the right to change the order of items on the agenda. One or more members of the Board may participate in the meeting by telephonic communication.

Pursuant to A.R.S. §38-431.03.A.2, A.3 and A.4, the Board may vote to go into Executive Session, which will not be open to the public, for legal advice concerning any item on the agenda to review, discuss and consider records exempt by law from public inspection, including the receipt and discussion of information or testimony that is specifically required to be maintained as confidential by state or federal law; or to consult with and instruct its attorneys regarding its position on contracts, litigation or settlement discussions. If indicated on the agenda, the Board may also vote to go into executive session, which will not be open to the public, to discuss specific agenda items.

Persons with a disability may request reasonable accommodation, such as a sign language interpreter or closed captions, by contacting the Executive Assistant at (928)776-2307. Requests should be made as early as possible to allow time to arrange the accommodation.

Please note that the meeting conclusion time is included for planning purposes only and does not necessarily reflect the actual time of the agenda item. When regular board meetings, public hearings (both truth in taxation and budget adoption public hearings) and budget adoption special meetings are scheduled for the same date, each hearing or meeting will begin immediately upon adjournment of the preceding hearing or meeting.

If the agenda includes an Open Call, members of the public will have no more than 3 minutes to speak. The time allotted for each speaker may be less than 3 minutes, depending on the number of individuals wishing to address the board at the meeting and the board president's determination of the total time available for open call at the meeting, given the other matters on the board's agenda. *In addition, if there are a number of people who wish to speak about the same issue and who have the same viewpoint about that issue, the board president may direct them to appoint a representative or representatives to speak for the entire group. Members of the board may not discuss items that are not specifically identified on the agenda but that are raised in Open Call. Matters raised during Open Call that are on the current board agenda may be discussed and/or decided by the board at the appropriate time on the agenda.

Yavapai College District Governing Board operates as a policy governance Board. This means that the Board makes all the policy decisions, adopts an annual budget, and hires the college president. The college president oversees daily operations and supervises college employees.

AGENDA

1. General Functions: Procedural
   a. Call to Order

   b. Roll Call {Time: 1}

   c. Pledge of Allegiance {Time: 1}

   d. Call to the Public – **INFORMATION ONLY** – {Time: 10}

   e. Adoption of Agenda – Board Chair Steve Bracety – **DECISION** {Time: 5}

2. Study Session
   a. President's Report – Dr. Douglas Berry, Acting President – **INFORMATION** – {Time: 60}
      i. Roughrider Student Spotlight – Dr. Douglas Berry, Acting President (*Attached*)
      ii. NAIA presentation – Tim Kneip, Athletic Director {Time: 10} (*Attached*)
      iii. College Council – Dr. Marylou Mercado, Dr. Janet Nix and Ms. Diana Dowling
         1. Faculty Senate – Dr. Heather Leavitt, Faculty Senate President (*Attached*)
         2. Student Government Association – Ms. Victoria Adams, Student Government Association Secretary – (*Attached*)
      iv. Budget to Actual Monthly Reports and Cash Reserves Monthly Reports – (September 2026) (*Attached*)

   b. Policy 204 Financial Conditions – Dr. Clint Ewell, Chief Operating Officer - **INFORMATION AND DISCUSSION** – {Time: 30} (*Attached*)

   c. FY28 Strategic Initiatives – Dr. Clint Ewell, Chief Operating Officer – **INFORMATION AND DISCUSSION** – {Time: 30} (*Attached*)

   d. College Council Update Presentation – Dr. Doug Berry, Acting President – **INFORMATION AND DISCUSSION** – {Time: 15} (*Attached*)

   e. Board Liaisons' Reports – **INFORMATION AND DISCUSSION** – {Time: 10}
      i. Board Spokesperson – Board Chair Steve Bracety
      ii. Arizona Association of Community College Trustee (AACCT) – Board Chair Steve Bracety
      iii. Presidential Search Update – Board Chair Steve Bracety and Board Secretary Toby Payne
      iv. Yavapai College Foundation – Board Member William Kiel

   f. Board Member Community Highlights – Yavapai College District Governing Board Chair and Members – **INFORMATION** {Time: 10}

3. Board Business
   a. Result of Minutes Discussion from the September 22nd, 2026, District Governing Board Meeting – Dr. Doug Berry, Acting President – **INFORMATION** {Time: 5}

   b. Discussion on Appropriate Process of Communication from Board Members to the College President in Relation to the Decision-Making Process – Board Chair Bracety – **INFORMATION** {Time: 5}

   c. Update and financial status of the Verde Valley Well Investment – Dr. Clint Ewell, Chief Operating Officer – **INFORMATION AND DISCUSSION** {Time: 10} (*Attached*)

   d. Report on the Newly Developed Verde Valley Housing – Dr. Clint Ewell, Chief Operating Officer – **INFORMATION AND DISCUSSION** {Time: 10} (*Attached*)

   e. Report on the Yavapai College Prescott Pines Location – Dr. Clint Ewell, Chief Operating Officer – **INFORMATION AND DISCUSSION** {Time: 10} (*Attached*)

   f. Consent Agenda – **DECISION** – {Time: 5}
      i. Intergovernmental Agreement between the Arizona Board of Regents ("ABOR") and Yavapai County Community College District dba Yavapai College
      ii. District Governing Board Regular Minutes – September 22nd, 2026
      iii. District Governing Board Governance Retreat Minutes – September 23rd, 2026
      iv. Receipt of Reports of Revenues and Expenditures for September 2026

   g. Executive Session – **PROCEDURAL** – {Time: 60}
      i. Pursuant to A.R.S. §38-431.03(A)(8) and (9) Discussion or Consideration of Matters Relating to School Safety Operations or School Safety Plans or Programs and Discussions or Consultations with Designated Representatives of the Public Body in Order to Discuss Security Plans, Procedures, Assessments, Measures or Systems Relating to, or Having an Impact on, the Security or Safety of College Buildings, Facilities, Operations, Critical Infrastructure Information and Information Technology Maintained by the Public Body. Records, Documentation, Notes or Other Materials Made by, or Provided to, the Representatives Pursuant to This Paragraph are Confidential and Exempt from Public Disclosure Under This Chapter and Title 39, Chapter 1.
      ii. Pursuant to A.R.S. §38-431.03(A)(3) 3. Discussion or Consultation for Legal Advice with the Attorney or Attorneys of the Public Body Regarding a Potential Inquiry into Past and/or Current Employees and Entities Related to the College.

   h. Reconvene in Public Session – **DISCUSSION AND DECISION**
      i. Potential Discussion and Decision to Provide Direction to the Board Attorney Regarding Discussions from Executive Session.

4. Request for Future Agenda Items – **INFORMATION, DISCUSSION, AND DECISION** {Time: 10}

5. Adjournment of Board Regular Meeting: Procedural – **DECISION** {Time: 1}

ROUGHRIDER STUDENT SPOTLIGHT

Lindsay Winfrey



YAVAPAI COLLEGE

ROUGHRIDER ATHLETICS

NAIA PRESENTATION - DGB



TABLE OF CONTENTS

1. Sport Sponsorship
2. A Winning Legacy
3. Participation
4. A World of Talent
5. Academics
6. A New Frontier
7. NAIA Principles
8. Key Advantages



SPORT SPONSORSHIP



Men’s Baseball



Men’s Soccer



Women’s Volleyball



Women’s Softball



Women’s Soccer

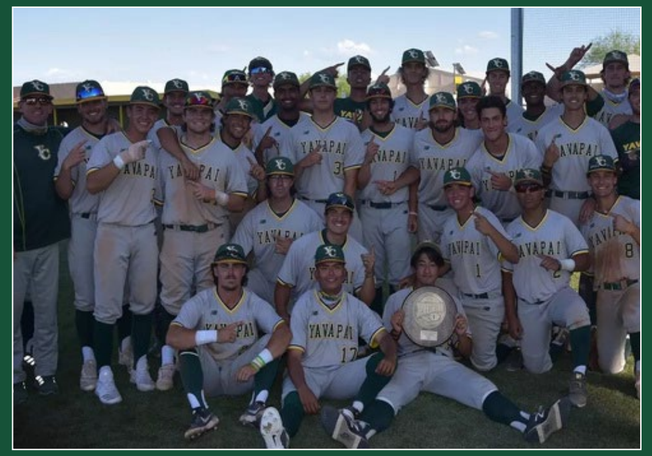


Men’s Basketball



Women’s Basketball

A WINNING LEGACY



Men's Baseball

4 x

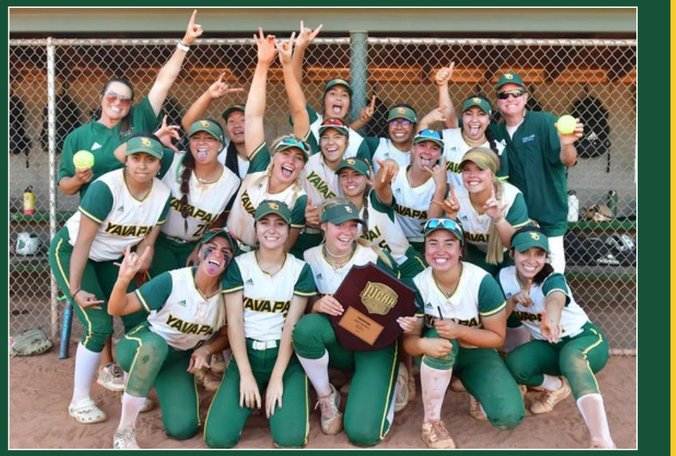
NJCAA National Champions



Men's Soccer

7 x

NJCAA National Champions



Women's Softball

2 x

NJCAA National Champions



PARTICIPATION

167
Total Student Athletes (+33%)

84	83	150
Male Student Athletes	Female Student Athletes	Living in Dorms (70%)

52%	24%	24%
In-State Students	WUE Students	OOS/International Studnets



A WORLD OF TALENT



ACADEMICS

3.29

**Cumulative GPA - All Sports 2026*

Women's Soccer	- 3.47
Men's Basketball	- 3.35
Men's Soccer	- 3.32
Women's Volleyball	- 3.27
Women's Basketball	- 3.24
Women's Softball	- 3.23
Men's Baseball	- 3.16



2027 - A NEW FRONTIER



- NAIA
  - Founded in 1937
  - Kansas City, Missouri
- 20 conferences nationwide
  - 29 varsity sports and ~250 teams
  - Emphasis on character and GPA



- GSAC
  - Great Southwest Athletic Conference
  - Founded in 1986
- 12 member institutions
  - 6 Arizona-based schools
  - 6 California and Nevada-based schools

NAIA

THE RIGHT WAY TO PLAY

PRINCIPLES

- Respect
- Responsiblity
- Integrity
- Sportsmanship
- Servant Leadership

KEY ADVANTAGES

THE SIX A'S

1. Alignment (Athletics and academics)
2. Accessibility (Public vs. private)
3. Affordability (Attendance, operating)
4. A Level Playing Field (Scholarship limits)
5. Advancement (Growth opportunities)
6. Archrivals (Embry-Riddle University)



ACCESSIBILITY









*PUBLIC 4 - YEAR ATHLETIC PROGRAMS IN ARIZONA

AFFORDABILITY

GSAC

Embry -Riddle Aeronautical 8 miles

Arizona Christian 89 miles

Ottawa University 102 miles

Benedictine Mesa 116 miles

Park University Gilbert 121 miles

Nevada State University 239 miles

La Sierra University 338 miles

Life Pacific University 356 miles

Hope International 364 miles

Soka University 376 miles

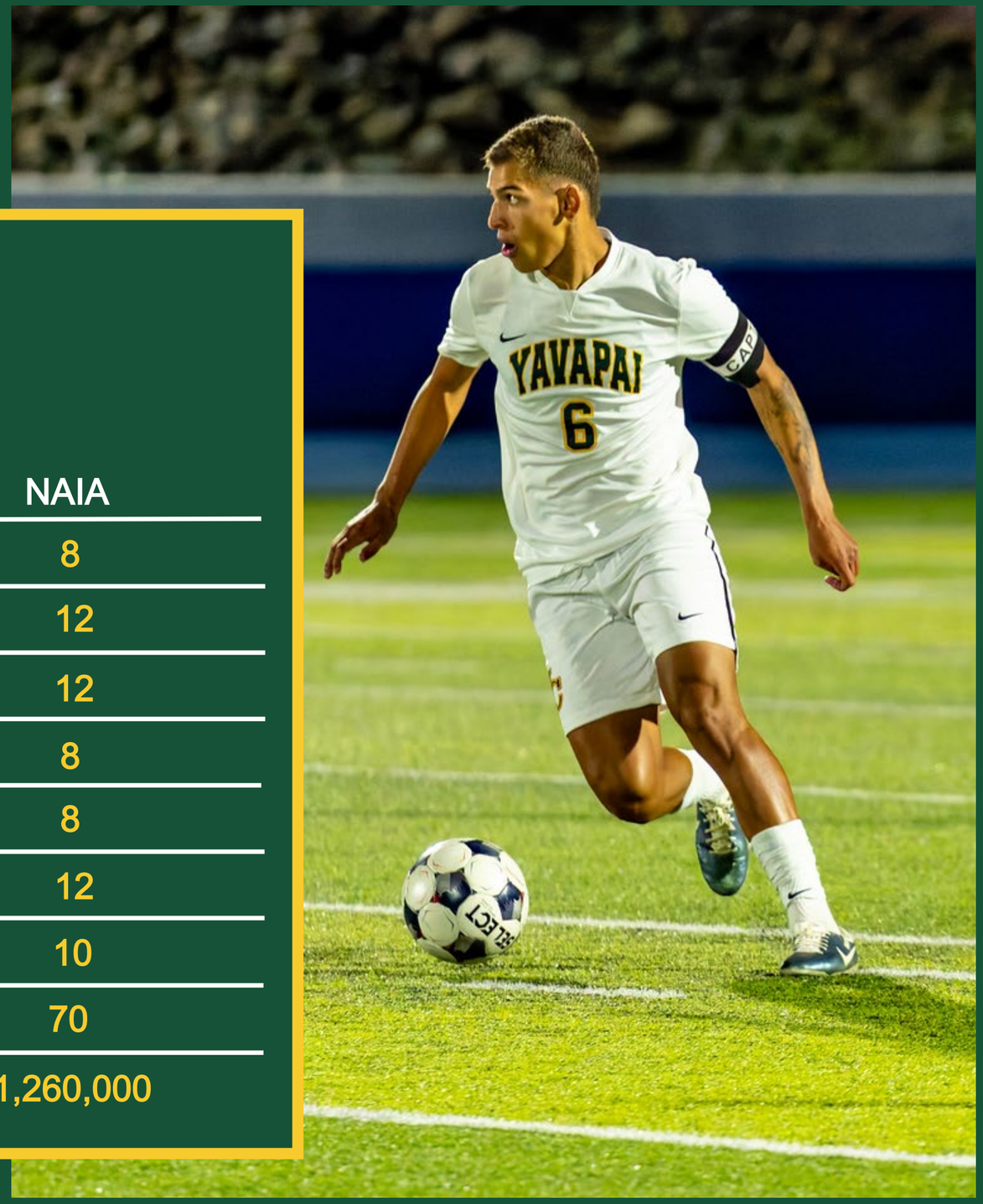
The Master's College 410 miles

A LEVEL PLAYING FIELD

+ $1,368,000

**Savings based on $18,000 full scholarship value per year*

SPORT	NJCAA	NAIA
Volleyball	14	8
Men's Soccer	24	12
Women's Soccer	24	12
Men's Basketball	15	8
Women's Basketball	15	8
Baseball	30	12
Softball	24	10
Total LOI's	146	70
LOI Dollar Value	$2,628,000	$1,260,000





ADVANCEMENT

- Growth Opportunities
  - Junior Varsity sports
  - Potential new sports
    - Women's Flag Football
    - Men's Volleyball
    - Tennis
    - Golf
    - Cross Country
    - Football

ARCHRIVALS





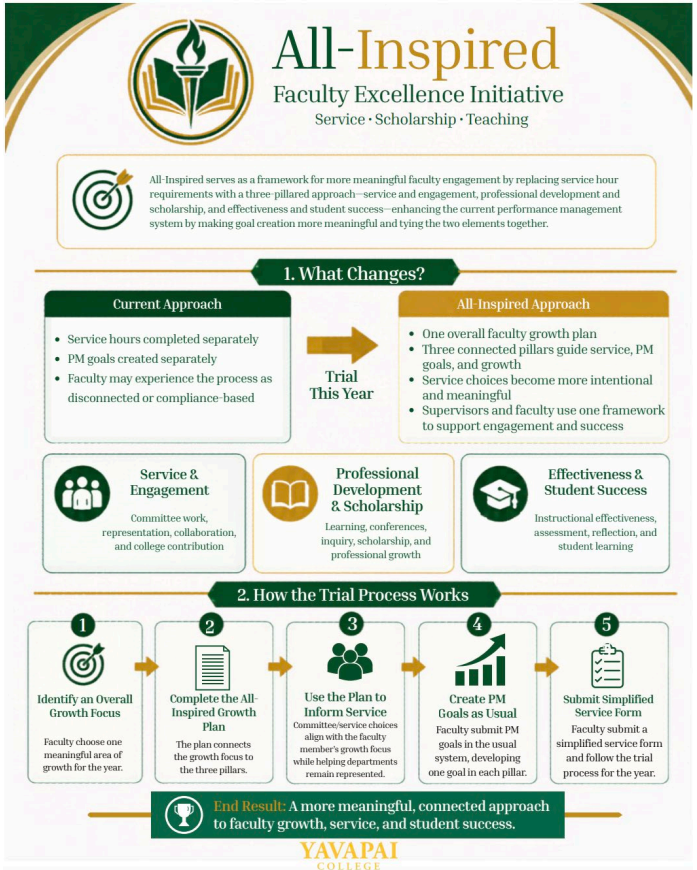
THANK YOU!

CONTACT

TIM KNEIP - ATHLETIC DIRECTOR
TIM.KNEIP@YC.EDU
PHONE: (512) -351-0864

Faculty Association Update

Heather Leavitt, PhD
Education Faculty
Faculty Association President
October 2026


All-Inspired
Faculty Excellence Initiative
Service • Scholarship • Teaching
All-Inspired serves as a framework for more meaningful faculty engagement by replacing service hour requirements with a three-pillared approach—service and engagement, professional development and scholarship, and effectiveness and student success—enhancing the current performance management system by making goal creation more meaningful and tying the two elements together.
1. What Changes?
Current Approach
Service hours completed separately
PM goals created separately
Faculty may experience the process as disconnected or compliance-based
Trial This Year
All-Inspired Approach
One overall faculty growth plan
Three connected pillars guide service, PM goals, and growth
Service choices become more intentional and meaningful
Supervisors and faculty use one framework to support engagement and success
Service & Engagement
Committee work, representation, collaboration, and college contribution
Professional Development & Scholarship
Learning, conferences, inquiry, scholarship, and professional growth
Effectiveness & Student Success
Instructional effectiveness, assessment, reflection, and student learning
2. How the Trial Process Works
1
Identify an Overall Growth Focus
Faculty choose one meaningful area of growth for the year.
2
Complete the All-Inspired Growth Plan
The plan connects the growth focus to the three pillars.
3
Use the Plan to Inform Service
Committee/service choices align with the faculty member's growth focus while helping departments remain represented.
4
Create PM Goals as Usual
Faculty submit PM goals in the usual system, developing one goal in each pillar.
5
Submit Simplified Service Form
Faculty submit a simplified service form and follow the trial process for the year.
End Result: A more meaningful, connected approach to faculty growth, service, and student success.
YAVAPAI
COLLEGE

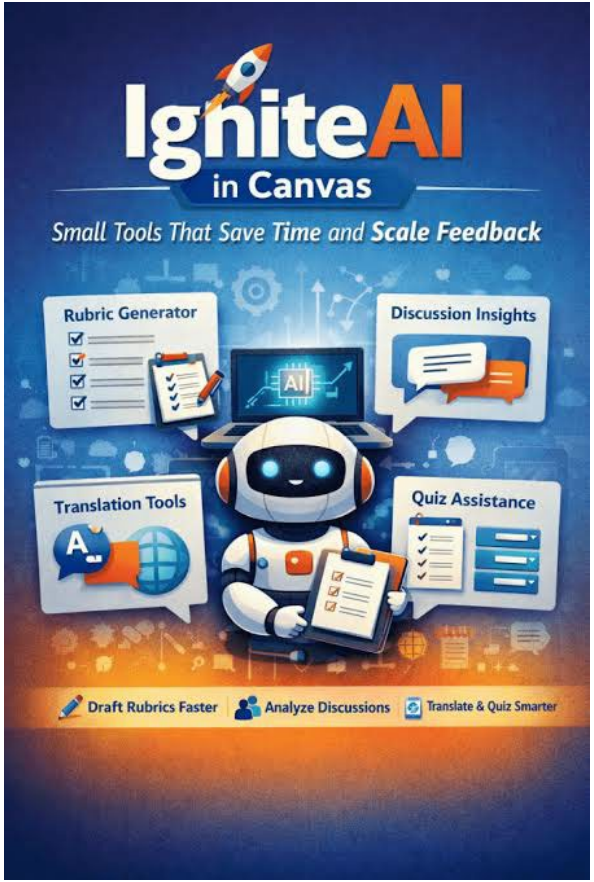
FALL 2026 YC ASSESSMENT DAY

Gathering Outstanding Assessment Thinkers

SEPTEMBER 18TH, 2026

A-CYCLES & AWARDS




IgniteAI
in Canvas
Small Tools That Save Time and Scale Feedback
Rubric Generator
Discussion Insights
AI
Translation Tools
Quiz Assistance
Draft Rubrics Faster
Analyze Discussions
Translate & Quiz Smarter

Faculty Presentation

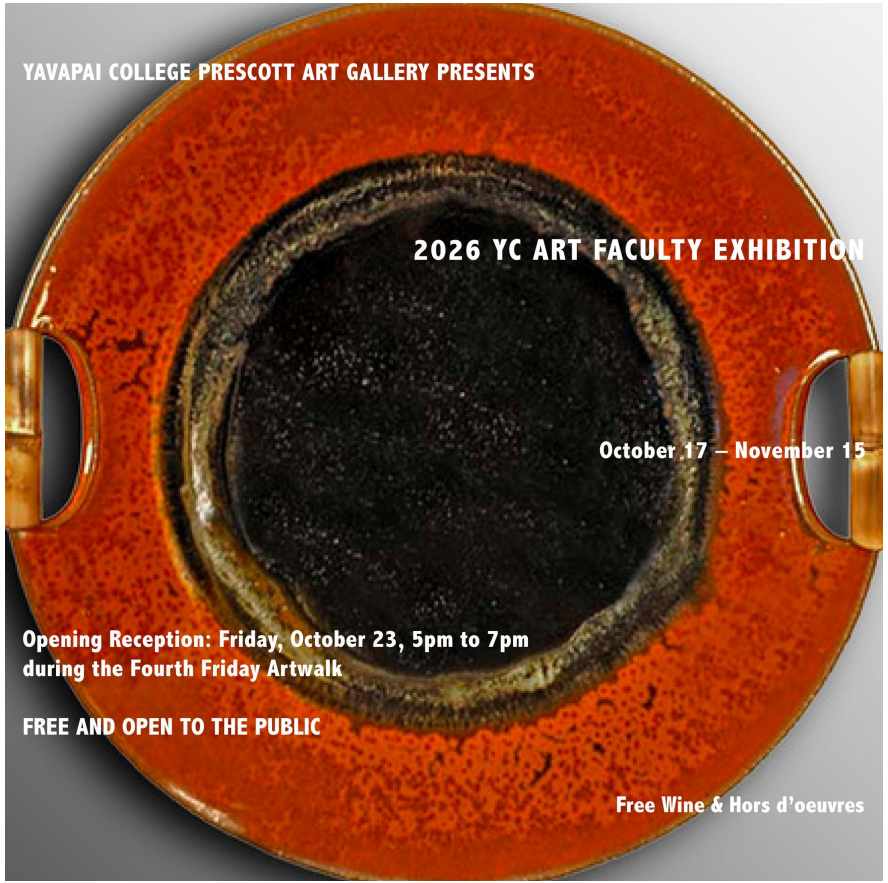


Lindsay Masten (Graphic Design Faculty & Visual Arts Department Chair) will be presenting a Breakout Session at the AIGA Phoenix Design Week Orbit Conference on Oct. 24.
Her session is titled "Dieline Not Included: Build One from Scratch," and will teach how to design custom packaging structures suitable for manufacturing.

Threshold



- Writers will read from their submissions to Yavapai College's Literary and Arts Journal, Threshold, during the Closing Reception for One Gallery/Two Exhibitions 2026 in the YC Prescott Art Gallery on Friday, October 9th from 5:30–7:30pm.
- Threshold is a joint effort between YC's English and Visual Arts departments.


YAVAPAI COLLEGE PRESCOTT ART GALLERY PRESENTS
2026 YC ART FACULTY EXHIBITION
October 17 – November 15
Opening Reception: Friday, October 23, 5pm to 7pm
during the Fourth Friday Artwalk
FREE AND OPEN TO THE PUBLIC
Free Wine & Hors d'oeuvres

ACCLA

Heather Leavitt (EDU Faculty) and Zach Moss (IT Department) are representing Yavapai College at this year's Arizona Community Colleges Leadership Academy. The ACCLA curriculum is geared for leaders who are interested in a leadership career path in the community college environment.




2027 Yavapai COLLEGE
RESEARCH SYMPOSIUM
SAVE the DATE
yc.edu/ycrs
Thursday, April 15, 2027
Prescott Center for Learning & Innovation
QUESTIONS?
Faculty/Staff/Event: Contact Karen Palmer
928-776-1186
Karen.Palmer@yc.edu
Students/Undergrad Research: Contact Dana Kirkwood-Watts
928-717-7125
Dana.Kirkwood-Watts@yc.edu

THANK YOU!

Student Government Association 2026-2027

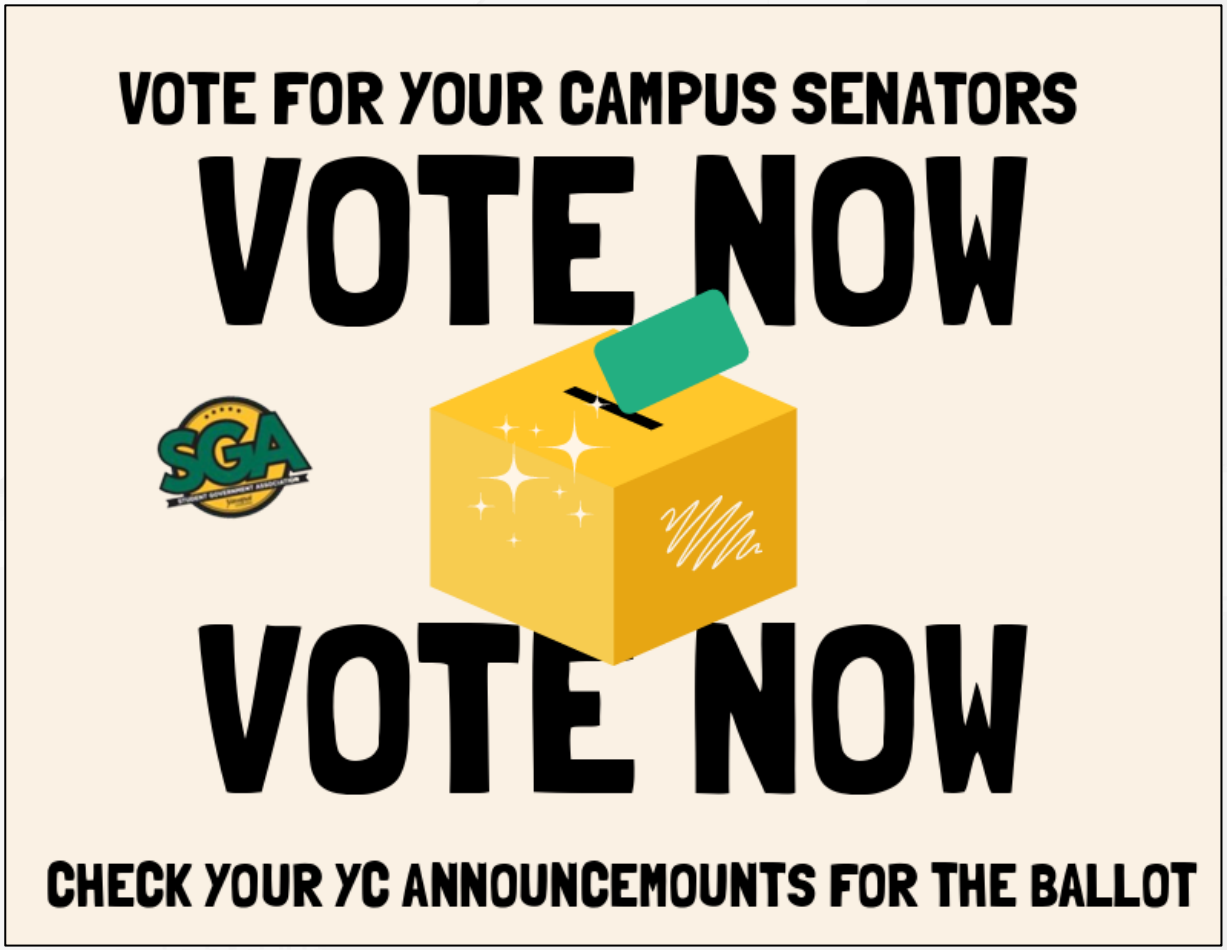


Victoria Adams, SGA Secretary

YC SGA Executive Election

Connecting with Students

SGA Senate Representative Results









SGA ON THE GO

Prescott Valley Center

First 8 weeks Finals FEST

300 bags

Yavapai College
Budget to Actual Status by Fund
September 2026

The President's Monthly report below provides a brief financial status of each of the District's five funds as of September 30, 2026.

Source: Monthly Revenue and Expenditure Financial Reports

General Fund



As of September 30, 2026, the General Fund has a surplus of $866,500. Tuition is on track at $8,430,600 of the $16,878,000 budget; this is 10.8% over September 2026. Other revenues is also high due to the T-Mobile deal. Expenses are tracking higher at 31.6% of budget primarily due to non-labor encumbrances.

This fund is expected to be balanced for FY27.

Restricted Fund



The Restricted Fund, which accounts for federal, state and private monies, includes expenditures that are restricted to the amount of grants or gifts received and which do not exceed the grant award or gift received. Restricted Funds are primarily driven by federal financial aid which will fluctuate depending on the financial needs of our students.

As of September 30, 2026, the Restricted Fund currently has a surplus of $292,700 and is expected to end FY27 close to balanced.

Unexpended Plant Fund



As of September 30, 2026, the Unexpended Plant Fund has a deficit of $2,861,100. Revenues are tracking as budgeted. Encumbered funds account for 49.4% of the expense category which totals $6,545,400. These are purchase orders for capital projects.

Auxiliary Fund



As of September 30, 2026, the Auxiliary Fund has a surplus of $108,000.

This fund is expected to have a modest surplus for FY27.

Debt Service Fund



The Debt Service Fund accounts for the monies used to pay the interest and principal on the District's long-term bonds and includes the interest earned on the unspent 2024 Revenue Bond debt proceeds. The interest earned on the debt proceeds will be transferred to the Plant fund later in the fiscal year.

Encumbrances on revenues have been realized but no expenses have yet been realized. For the fiscal year ended June 30, 2027, the Debt Service Fund is projected to be balanced.

Yavapai COLLEGE

Origination: *6/2/2021*
Effective: *2/26/2024*
Last Approved: *4/23/2024*
Last Revised: *4/23/2024*
Next Review: *4/23/2025*
Owner: *Yvonne Sandoval: President's Office Executive Assistant*
Area: *District Governing Board Policies*
References:

204 Financial Conditions

With respect to the actual, ongoing financial conditions and activities, the Yavapai College President shall not cause or allow the development of financial jeopardy or a material deviation of actual expenditures from Board-stated priorities.

I. Accordingly, the President shall not:

1. Expend more funds than have been received or are available in reserves in the fiscal year
2. Allow unrestricted Current Fund reserves (General Fund and Auxiliary Fund) to drop below seventeen percent (17%) of the unrestricted Current Fund budget or Plant Fund reserves to drop below $1,000,000, to be effective no later than fiscal year 2024-2025.
3. Allow reserve funds to replenish at an inappropriate rate after, in accordance with specified Board approvals, funds have dropped below the President's authorized limits.
4. Allow the Board to be without monthly reports of budget deviations and reserves.
5. Allow planning that is not fiscally sound or doesn't build organizational capabilities sufficient to achieve board goals in future years.
6. Enter into any lease agreement as lessee for more than five-years in duration or that exceeds $200,000 per year without the District Governing Board approval.
7. Make any tenant improvements over $30,000 to leased property without the District Governing Board approval.
8. Make or delegate financial decisions for which legislation specifically requires delegation of authority from the Board except for the following, which the Board authorizes without the need for further Board approval provided the decisions are compliant with the Board's policies: pursuant to A.R.S. Section 15-1444(B)(2), the authority to enter in to a lease for real property either as lessor or lessee on behalf of the College.

II. For purposes of the Expenditure Limit Report, the District Budget may be reduced to an amount equal to actual expenditures without District Governing Board action, once expenditures have been determined by the annual audit conducted on the District's Financial Statements. Any other modifications to the approved District Budget must be via formal District Governing Board resolution.

Attachments

No Attachments

Approval Signatures

Step Description	Approver	Date
	Yvonne Sandoval: President's Office Executive Assistant	2/26/2024

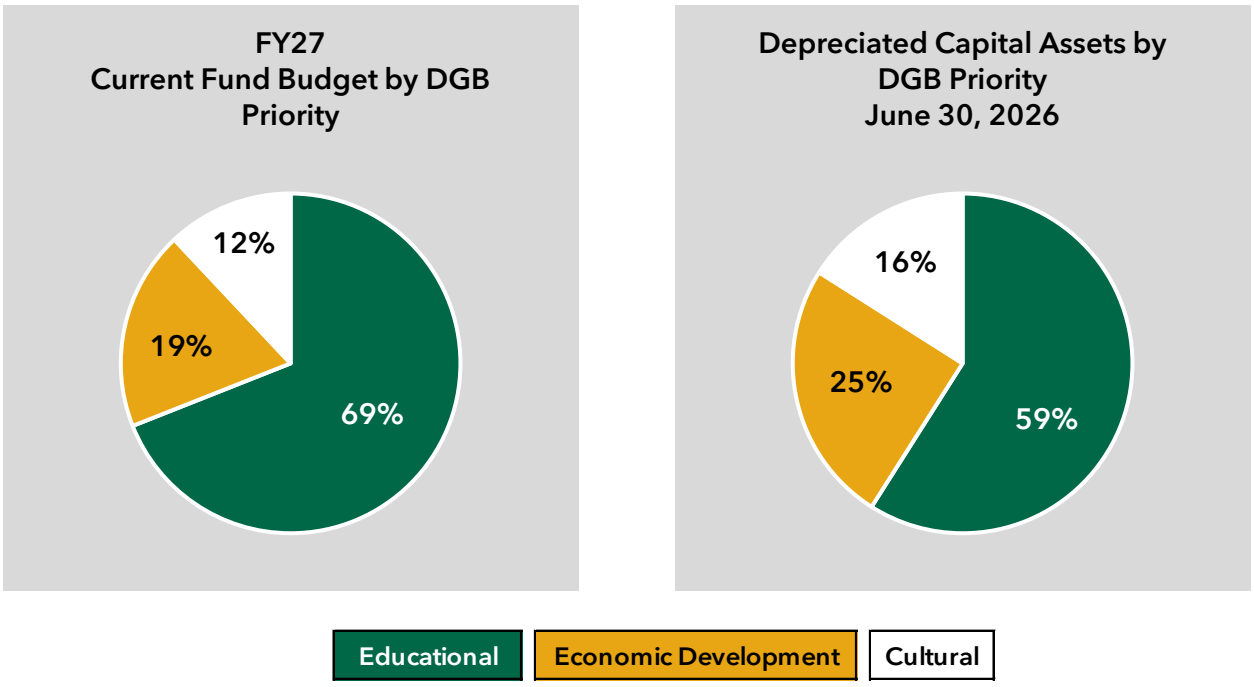
President's Monitoring Report
Executive Limitations
Financial Conditions
October 2026

Policy 204 Financial Conditions

With respect to the actual, ongoing financial conditions and activities, the President shall not cause or allow the development of financial jeopardy or a material deviation of actual expenditures from Board-stated priorities.

Aligning Resources with DGB Priorities

The following graphs demonstrate the alignment of the Operating and Capital Budgets with the DGB priorities. It is worth noting that these graphs assume that many Academic programs serve more than one priority. For example, Business may support Education and Economic Development, while Music may support Education and Community (Cultural Enrichment). If we did not make the assumption to split these costs, Education would be over 90% of the Operating budget.

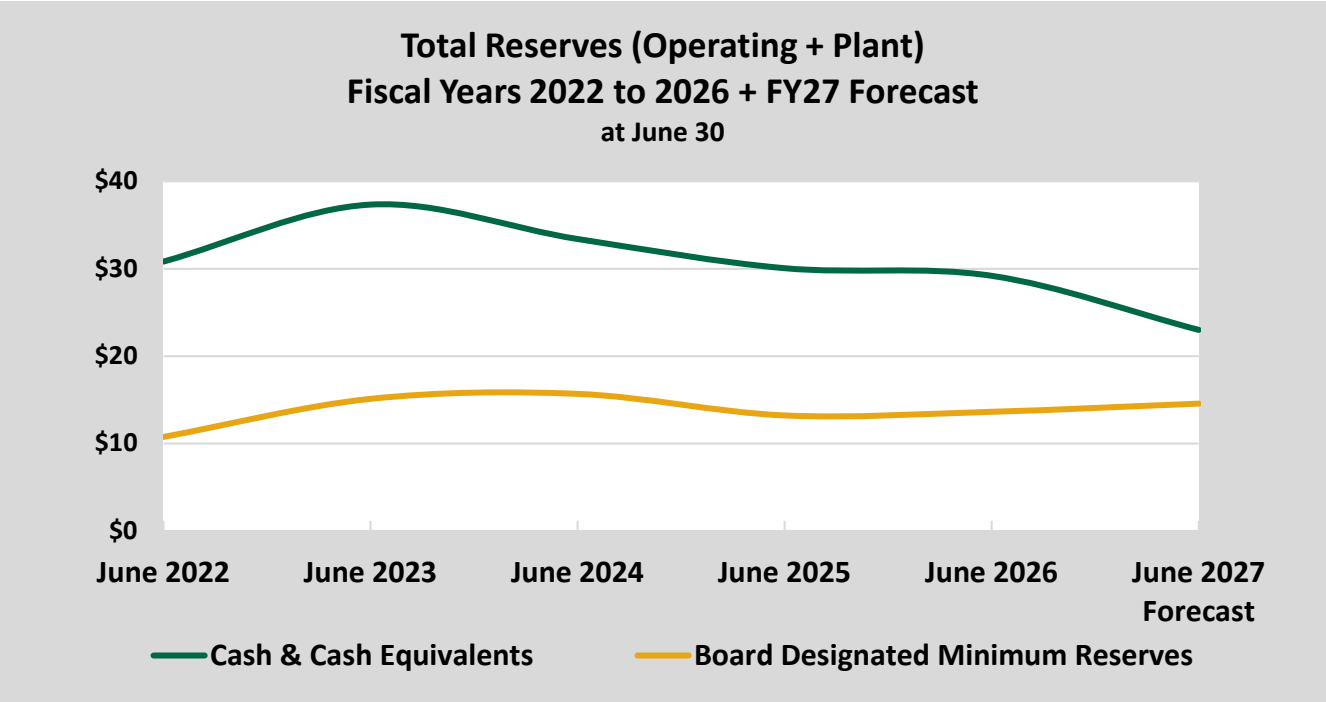


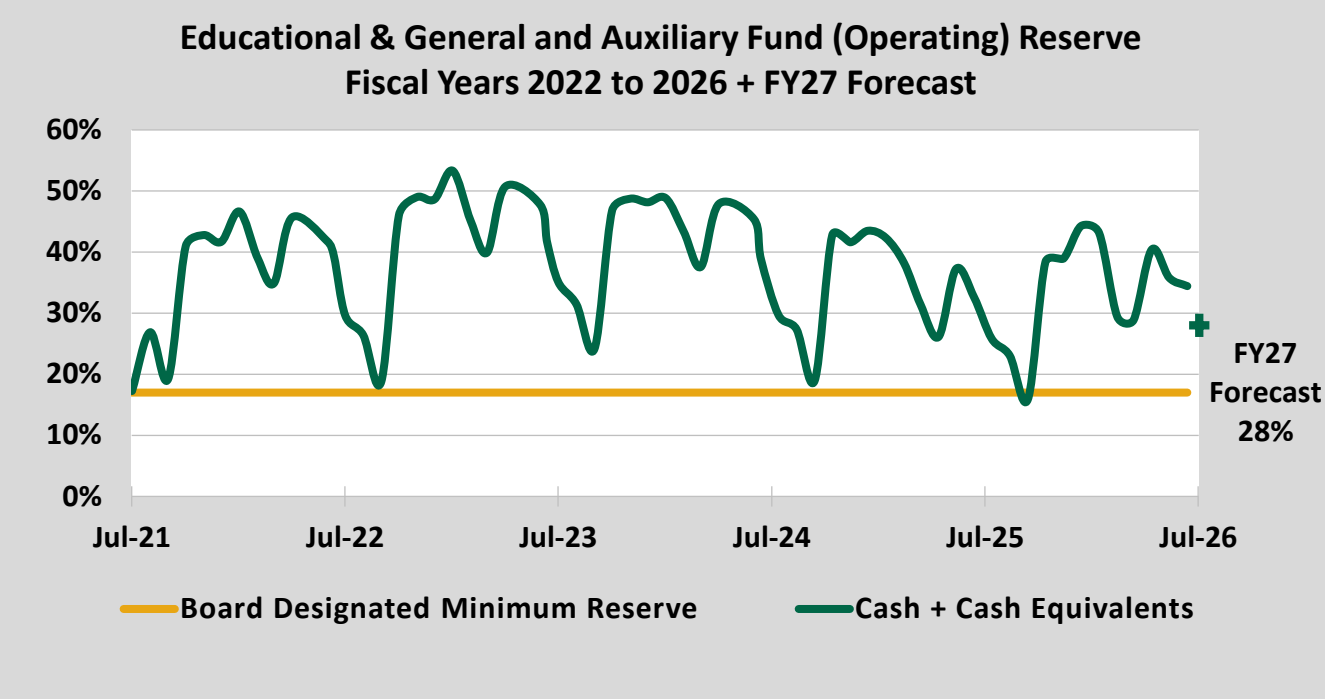
Further, without limiting the scope of the above statement by the following list, the President shall not:

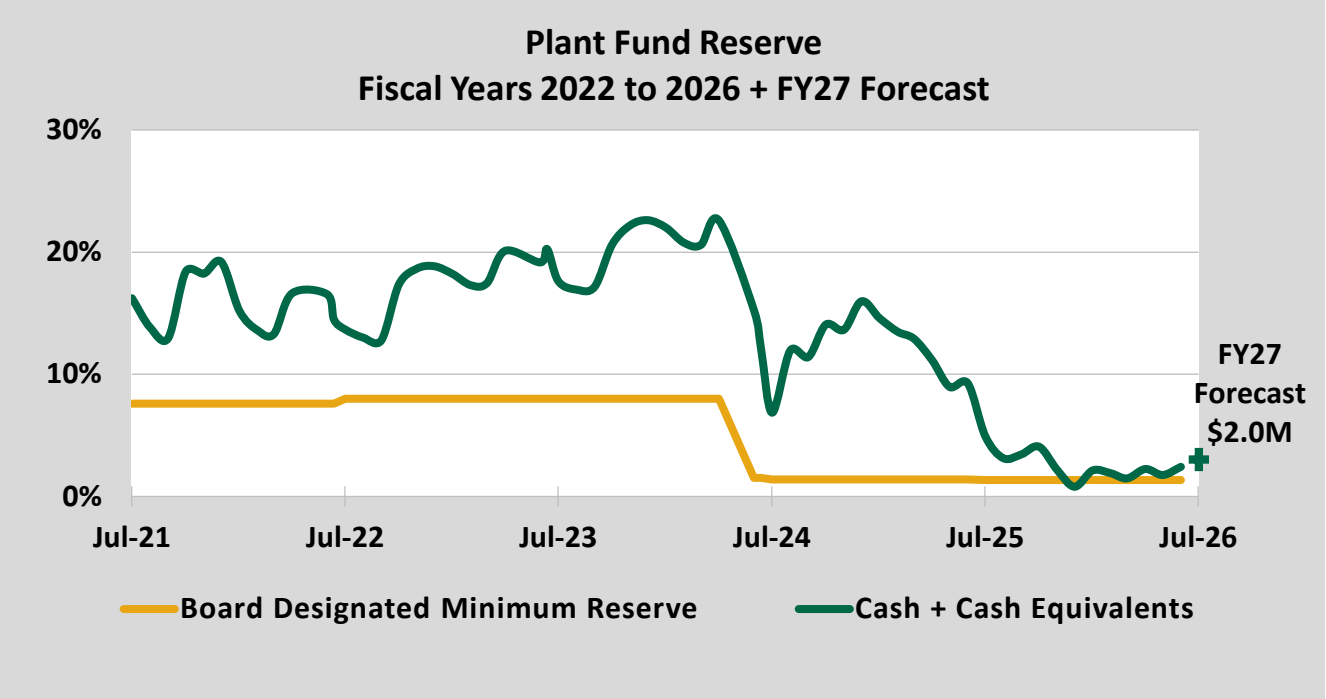
1. Expend more funds than have been received or are available in reserves in the fiscal year.
   - Monthly financial results are shared with DGB throughout the year.
   - Audited Annual Comprehensive Financial Report indicates a surplus.
   - The past 5 years of balanced budgets can be found on the bottom of College's Budget page of its website.

2. Allow reserve funds to replenish at an inappropriate rate after, in accordance with specified Board approvals, funds have dropped below the President's authorized limits.

- Budget to Actual Reports as well as Cash Reserves Reports are provided as part of the Information from the President update at every DGB meeting.
- Reserve balances follow a predictable annual cycle and are typically at their lowest between July and September, prior to the receipt of property tax revenues.
- During this period, reserve balances occasionally fall below Board-designated minimum targets; however, balances recover following the receipt of property tax revenues in October.
- The decline in total reserves over the five-year period, including the FY27 forecast, reflects a deliberate strategy to deploy accumulated reserves for capital improvements and other Board-approved priorities. Despite this planned use of reserves, total reserves are forecast to remain above the Board-designated minimum as of June 30, 2027.







4. Allow the Board to be without monthly reports of budget deviations and reserves.
   - Monthly meeting minutes include the update provided each month

5. Allow planning that is not fiscally sound or doesn't build organizational capabilities sufficient to achieve board goals in future years.
   - 5 Year Budget forecast is included in Annual Budget
   - Expenditure Limit forecast is included in Annual Budget
   - Strategic Plan integration is included in Annual Budget

6. Enter into any lease agreement as lessee for more than five years in duration or that exceeds $200,000 per year.

7. Make any tenant improvements over $30,000 to leased property.

The College leases property from several entities as seen on the table below. For the period October 1, 2025, through September 30, 2026, the College has not spent over $200,000 on a lease or made real property improvements greater than $30,000.

Lessor	Description	Annual Amount + DGB Approval Date	Annual Improvements over $30,000?
City of Cottonwood	.87 acre of land for Verde Valley Regional Fire Training Center	$1/ year 9/12/2002	No
Town of Chino Valley	50 acres of property adjacent to YC's 30-acre center	$1/ year 3/26/2002	No

YAVAPAI COLLEGE

FY28

STRATEGIC PLAN

Focus the portfolio.

BOARD BRIEFING • October 2026



How DGB Priorities and Strategic Planning Fit Together



DGB Priorities
Sets College's direction

Strategic planning
Identifies where YC can deliver distinctive value. Aligned with Board Priorities and College capacity

Implementation
Turns strategic choices into funded actions, accountability, and measurable results

The Board's three Priorities

Provide the knowledge and skills that improve quality of life,

at a cost the Board believes is justifiable.

1	**Education**	Student success and achievement. - CTE, Transfer, baccalaureate, ABE, Lifelong Learners, course/ program success, financial aid
2	**Economic**	Support community-led economic development, emphasizing economic base jobs.
3	**Community**	Access to social and cultural opportunities for county residents.

YC Integrated Planning

How it all fits together



+Accreditation, HR, IER, WIN, WDHS

Different voices. Complementary strengths. One strategic direction.


Our Strategic Planning Process
Review & Update Annually
3 YEAR PLANNING HORIZON
Our Future State
✓ MISSION
✓ VISION
✓ GOALS
✓ INITIATIVES
Year 1
Year 2
Year 3
Planning for Success

FY27 SPC STRATEGIC PLANNING TIMELINE

Our roadmap this fall to define ***strategic initiatives*** *for FY28 – FY30.*



AUG 24

KICKOFF RETREAT

Internal Lens

Results showing

Strengths & Weaknesses

SEPT 1

ENVIRONMENTAL SCAN

External Lens

Today's

Opportunities & Threats

SEPT 8

WIN What is Next?

Future Lens

Signals, possibilities, disruption,

and what may be coming next

SEPT 15

SWOT RETREAT

Synthesis + Strategic Choices

Bring the evidence together

and decide where YC should focus

SEPT 21

New INITIATIVES

Finalized by ELT

OCT

NEW INITIATIVES

Presented to DGB then SLT

DEC

SPC DEBRIEF

ONE CONTINUOUS CYCLE: We implement the current year while planning and preparing for the next.

YC Strategic Direction

- Become a more adaptive, future-ready institution
- Thrive as higher education becomes more flexible, technology-enabled, skills-based, and competitive.
- Strengthen ability to
  - serve learners across their careers
  - recognize and validate learning wherever it occurs
  - combine distinctive local experiences with scalable digital access
- Continuously redirect resources as student, workforce, and community needs change.

FOCUS THE PORTFOLIO

Fewer Initiatives. More impact.

9

FY27 - 29
INITIATIVES

6

FY28 - 30
INITIATIVES

NEWLY CONFIRMED
INITIATIVES

Six priorities.
One Vision.

Make Yavapai County a premier place to learn, work, and live.

AI Readiness & Adoption

Equip learners and employees for responsible, practical AI



SOPHIE

(Specific Organized Precise Helpful Informative Engaged)

WHAT WE LEARNED

AI is changing how people learn and work. Students need applied skills; faculty and staff need training on approved tools.

FY28 RESPONSE

Prepare students, faculty, and staff to use artificial intelligence effectively, ethically, and responsibly.

HOW WE WILL KNOW

- **AI skills assessed**
- **Productivity gains**

DGB PRIORITY

EDUCATION • ECONOMIC

Builds student AI proficiency and career-relevant capabilities.

Pathways to Student Success

Help part-time adults persist, progress, and complete



Research Symposium

WHAT WE LEARNED

¾ of YC students are part-time; however, YC part-time retention and completion rates are below national average.

FY28 RESPONSE

Find the highest-friction points and redesign selected academic and student-service processes to better support working-age part-time students (23-64) as they balance school, work and family.

HOW WE WILL KNOW

- **Persistence ↑**
- **Credit momentum ↑**
- **Completion ↑**

DGB Priority Connect

EDUCATION

Advances persistence, completion, and student goal attainment.

FY28 STRATEGIC INITIATIVE

FOUNDATIONAL CAPABILITY

Strategic Portfolio Management

Make deliberate tradeoffs with limited public resources



WHAT WE LEARNED

Staffing, funds, space, and subsidy are finite. We can't be everything for everybody. Excellence requires Focus

FY28 RESPONSE

Evaluate programs, services, staffing, and major investments; then strengthen, redesign, redeploy, partner, or discontinue.

HOW WE WILL KNOW

- **# Programs Right-sized**
- **$ Resources redeployed**
- **Consistent review process for programs and service**

DGB PRIORITY CONNECTION

EDUCATION • ECONOMIC

Directs public subsidy to stronger educational and workforce value.

Workforce Pathway Ecosystem

Connect education to economic opportunity and social mobility



WHAT WE LEARNED

Community Colleges are no longer only about access to education or earning a credential. Community Colleges must provide the skills and knowledge to access living-wage jobs upon graduation, and the opportunity to upskill throughout workers' careers.

FY28 RESPONSE

Define clear pathways linking college to the skills and knowledge valued by employers.

HOW WE WILL KNOW

- **Programs leading to living-wage jobs in Yavapai County, requiring some college**
- **Increase credits awarded for non-credit, industry credentials**
- **Increased experiential learning such as internships, apprenticeships, research**

DGB PRIORITY CONNECTION

ECONOMIC • EDUCATION

Supports regional development through verified workforce training gaps.

Strategic Communication & Engagement

Listen, respond, and build trust across the county



Workforce Summit

WHAT WE LEARNED

Outbound messaging is not enough. Employees, learners, alumni, and communities need meaningful channels for input and visible response.

FY28 RESPONSE

Build repeatable listen → respond → report-back practices and coordinate marketing, recruitment, and alumni outreach.

HOW WE WILL KNOW

- **Documented Engagement processes and outcomes**
- **Enrollment increases**
- **Alumni engagement**

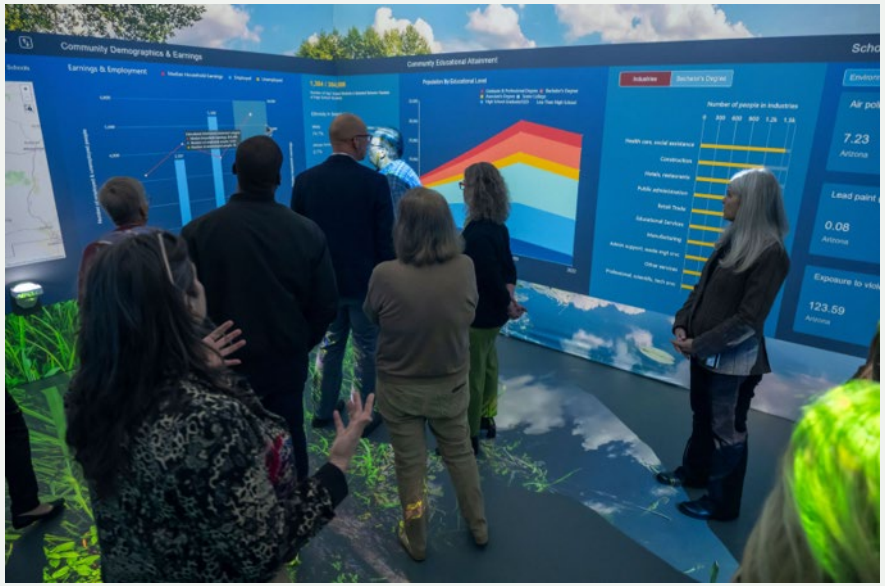
DGB PRIORITY CONNECTION

EDUCATION • COMMUNITY (SUPPORTING)

Improves awareness of learning and YC cultural opportunities.

Institutional Data Capability

Make trusted information usable in important decisions



YMAX

WHAT WE LEARNED

Higher education workplace is increasingly complex requiring multiple interconnected software tools. Differing definitions, gaps in data quality, and difficult access limit effective decision-making.

FY28 RESPONSE

Improve processes and tools to improve data accuracy, accessibility literacy and use.

HOW WE WILL KNOW

- **Agreed-upon ownership of Quality , definitions and accountability**
- **Use of self-service tools**
- **Demonstrated use of evidence in decisions**

DGB PRIORITY CONNECTION

ALL THREE — CROSS-CUTTING ENABLER

Provides evidence for all three priorities and prudent spending.

FY28 IMPLEMENTATION

Next Steps

- DGB Provides Feedback
- SPC Finalizes Plan
- SLT Develops OKR’s, Measures & Budget Requests

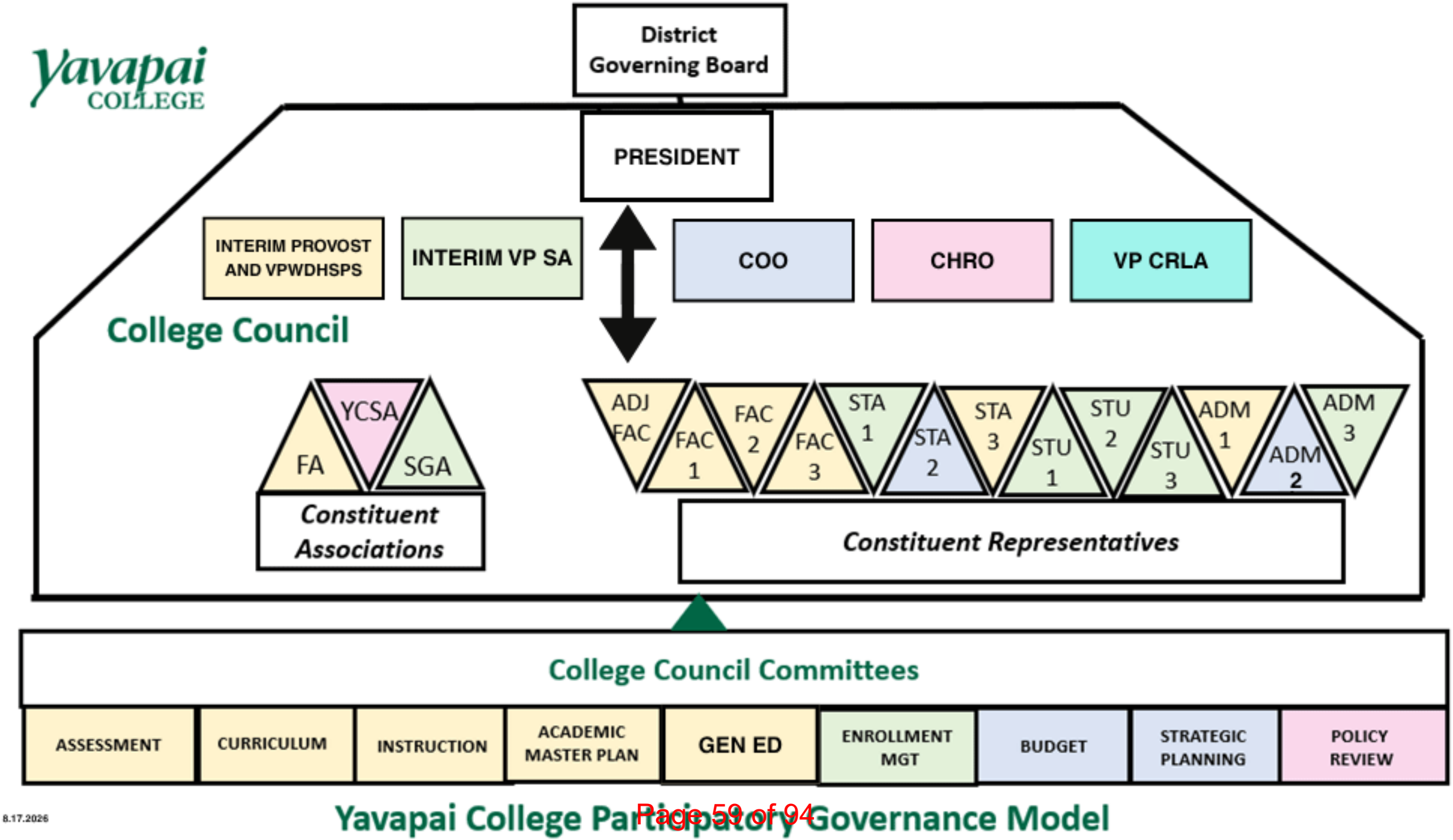
Questions, Discussion, Feedback

Aligning Strategic Initiatives with DGB Priorities

Initiative	Education	Economic	Community
Pathways to Student Success	Direct		
AI Readiness and Adoption	Direct	Direct	
Workforce Pathway Ecosystem	Direct	Direct	
Strategic Communication and Engagement	Direct	Direct	Direct
Strategic Portfolio Management	Direct	Direct	
Institutional Data Capability	Enabling	Enabling	Enabling

Enabling means increasing institutional capacity.

College Council Update


Yavapai COLLEGE
District Governing Board
PRESIDENT
INTERIM PROVOST AND VPWDHSPS
INTERIM VP SA
COO
CHRO
VP CRLA
College Council
YCSA
FA
SGA
Constituent Associations
ADJ FAC
FAC 1
FAC 2
FAC 3
STA 1
STA 2
STA 3
STU 1
STU 2
STU 3
ADM 1
ADM 2
ADM 3
Constituent Representatives
College Council Committees
ASSESSMENT
CURRICULUM
INSTRUCTION
ACADEMIC MASTER PLAN
GEN ED
ENROLLMENT MGT
BUDGET
STRATEGIC PLANNING
POLICY REVIEW
8.17.2026
Yavapai College Participatory Governance Model

2026 Survey Results

– Solid foundation with practical opportunities to strengthen engagement

- Respondents recognize the value of participatory governance
- Awareness is growing with an opportunity to broaden understanding
- Communication is the strongest opportunity for improvement
- Clarifying roles and responsibilities would strengthen the model
- The findings support continued refinement rather than wholesale change

All-College Council Participatory Governance Report 2025-2026

College Council met monthly on the following dates 2025-2026

August – No meeting	January 16, 2026
September 12, 2025	February 13, 2026
October 10, 2025	March 13, 2026
November 14, 2025	April 10, 2026
December 10, 2025	May 8, 2026

The Council discussed, and where appropriate, took action on the following items:

May College Council Minutes	December College Council Minutes
2025 Convocation Discussion with Executive Leadership Team	January College Council Minutes
September College Council Minutes	February College Council Minutes
2026-2027 Academic Calendar	March College Council Minutes
2027-2028 Academic Calendar	April College Council Minutes
2028-2029 Academic Calendar	2026-2027 College Council Meeting Schedule
October College Council Minutes	2026-2027 College Council Committee Presentation Schedule
Listening Tour Dates	2026-2027 College Council Fast Track Schedule
November College Council Minutes	College Council's Statement on Academic Matters and Primacy

The following informational reports were delivered to the Council:

Arizona Community College Leadership Academy	Community College to Community College Transfer Update
Participatory Governance Training	Artificial Intelligence and Machine Learning Certificate Proposal Presentation
Workforce Education Model: Yavapai Works	Early Childhood Education Industry Certificate Proposal Presentation
Bachelor of Public Safety Administration – Optimized Degree Presentation	Arizona Transfer Summit Update
Center for Learning and Innovation Grand Opening	VOLARE Update
Yavapai College Housing and Other Capital Projects Update	ERP Modernization Update
Higher Learning Commission Accreditation Overview	

College Council Committee Reports to Council

Curriculum Committee	September 12, 2025
General Education Committee	October 10, 2025
Policy Review Committee	November 14, 2025
Instructional Committee	December 10, 2025
Assessment Committee	January 16, 2026
Student Enrollment Management Committee	February 13, 2026
Academic Master Plan Committee	March 13, 2026
Strategic Planning Committee	April 10, 2026
Budget Committee	May 8, 2026

Policies

Operational Policy	**Policy Committee Recommendation Addition/Sunset/Revision**
College Policy 2.49 Employee Leave Types	Revision
College Policy 10.11 Participatory Governance	Revision
College Policy 2.08 Grant-Funded Employment	Revision
College Policy 2.50 Yavapai College Recruitment and Employment	Interim
College Policy 5.40 Communicating with the Media	Interim
College Policy 2.07 Intellectual Property Rights	Revision
College Policy 2.13 Employee Leave Donation	Sunset
College Policy 2.18 Workers Compensation	Revision
College Policy 5.31 Online Privacy	Interim
College Policy 5.41 Messaging and Voice Communication Terms of Service	Interim
College Policy 5.15 Priority Scheduling	Sunset
College Policy 6.06 Facility Use	Sunset
College Policy 6.10 Use of Facilities	Addition
College Policy 10.02 Alcohol on Campus	Revision

Curriculum

Program	Submitted to Curriculum Committee for Addition/ Sunset	Curriculum Committee Recommendation	President Decision
HVAC Service Technician Certificate	Addition	Addition	Upheld
Robotics Certificate	Addition	Addition	Upheld
Bachelor of Applied Science in Public Safety Administration	Addition	Addition	Upheld
Detention Officer Training Academy Certificate	Addition	Addition	Upheld
Diagnostic Medical Sonography Certificate	Addition	Addition	Upheld
Associate of Applied Science in Integrative Health (Fitness/Reiki Trainer)	Addition	Addition	Upheld
Associate of Applied Science in Integrative Health (Massage Therapy)	Addition	Addition	Upheld
Associate of Applied Science in Integrative Health (Reflexology)	Addition	Addition	Upheld
Massage Therapy Certificate	Addition	Addition	Upheld
Reflexology Certificate	Addition	Addition	Upheld
Semiconductor Manufacturing Technician Certificate	Addition	Addition	Upheld
Brewing Technology Certificate	Sunset	Sunset	Upheld



Financial Status

Verde Valley Well Investment

YC District Governing Board

October, 2026



Timeline
Mitigating Reclaim Water Impact on VVC Vineyard

Oct. 25

Legal Counsel

- Plan A: Well
- Plan B: Connect to Clarkdale

Dec. 25

PO to Fann Environmental for $893,000 to install well system

Jan. 26

Well drilled

Feb. 26

Well test results – only 8gpm yield

- Cancelled Fann PO – only $97,000 spent

July 26

50,000 Tank ordered ($120k), expect December delivery

Aug. 26

Executed Clarkdale ag water agreement @ $7/1000 gallons

Mar. 27

Install control systems and connect to Clarkdale (~$140k)

Verde Valley & Prescott Pines Housing Update

Prepared for

YC District Governing Board

October, 2026



Verde Valley Campus

- FY24: DGB Approved $3.5M for Housing, along with $1.2M Capital Contingency
  - 10 RV Pads (VVC) $220,265
  - 4 Travel Trailers $280,000
  - Building 34 (P) $ 40,287
  - 10 Manufactured Homes (West)
    - Became CV Tiny Homes & RVs in 12/23 $2,655,996
      - Infrastructure/ Amenities for 40 RV/ Tiny Homes
      - 16 RV pads
      - 6 Tiny Homes



- FY25: Added 2 Shared Houses at VVC $1,366,575

- FY26:
  - Converted 5 RV Pads to Tiny Homes at VVC ~$200,000

Prescott Pines

- FY24: in Spring, DGB approved $5M for Prescott Pines

- FY25: DGB Approved $6M to renovate Prescott Pines, along with $3.7M Capital Contingency

	Spent	Encumbered
Land	$4.9M	
Infrastructure	$1.6M	$313k
Building Renovations	$4.5M	$63k
Equipment	$1.1M	



Housing Analyses

- Brailsford & Dunlavey (2020)
  - 56 Student Beds Prescott
  - 74 Student Beds VVC
  - 25 Employee units

Housing Analyses

- Smithgroup Facilities Master Plan
  - Estimated $14.2M for 60 Beds in 2022 Dollars ($237k/ bed) ($17M adjusted for inflation)
  - YC spent $16.6M for
    - 111 Student Beds (89 Pines, 24 VVC)
    - 22 Employee Houses (5 Tiny VVC, 6 Tiny Chino, Pines: 1 x 1 BR, 6 x 2 BR, 3 x 3 BR, 1 x 4 BR)
    - 31 RV Pads (5 VVC, 10 Pines, 16 Chino)
    - Amenities (dog runs, shade structures, turf fields, laundry)
    - Frontier Village: 13 Yurts, 1 x 1BR, 1 x 2 BR, Cafeteria
    - Pines Camp: 42 acres, gyn, church, cafeteria
  - Assuming 1 person per RV and per Workforce Housing Bedroom, 179 “beds” (not including yurts) or $92k/bed

Housing
Occupancy and Financials

	RV	Tiny	Room Student	House	Room Target	Room Actual	Actual Bed/ Capacity
• Chino Valley	9/16	3/6	n/a	n/a	25%	55%	n/a
• Verde Valley	4/5	2/5	0/12	n/a	25%	27%	18%
• Prescott Pines	8/10	n/a	26/48	11/11	50%	65%	50%

- Net Profit/ Loss (Without Allocation)
  - FY25 +$127k
  - FY26 +$7k

INTERGOVERNMENTAL AGREEMENT

This Intergovernmental Agreement ("Agreement") is made and entered into by and between the Arizona Board of Regents ("ABOR") and Yavapai County Community College District dba Yavapai College ("College"), which are sometimes collectively referred to in this Agreement as "Parties" and each individually as a "Party."

RECITALS

1. Pursuant to A.R.S. § 11-952, the Parties may enter into agreements with each other for joint cooperative action provided each agency has been authorized by their legislative or other governing body.

2. Pursuant to A.R.S. § 15-1625(B), ABOR is authorized to enter into agreements.

3. Pursuant to A.R.S. § 15-1809, ABOR is authorized to develop and implement administrative rules and policies to administer the Spouses of Military Veterans Tuition Scholarship ("Scholarship Program") with those universities and community colleges constituting Eligible Postsecondary Institutions.

Now, therefore, for and in consideration of the foregoing, the covenants and promises contained below and for other good and valuable consideration, the Parties agree as follows:

TERMS

1. Purpose. The purpose of this Agreement is to enable the College to participate in the Scholarship Program. The College will implement scholarship program to award.

2. Term. This Agreement shall commence on the date of last signature ("Effective Date") and shall remain in effect until June 30, 2031, unless terminated by either Party, according to the terms of this Agreement. The Parties may extend this Agreement at any time by mutual written agreement.

3. Termination. Either Party may terminate this Agreement upon thirty (30) calendar days written notice prior to the actual date of termination. The Parties do not contemplate the joint acquisition of any property in the performance of each Party's respective obligations under this Agreement. Any property purchased by a Party shall be promptly returned to the purchasing Party upon termination of this Agreement for any reason.

4. College Responsibilities.

    a. The College must qualify as an Eligible Postsecondary Institution as defined by A.R.S. § 15-1809(A)(1), and ABOR Policy 4-405 to participate in and receive funding for the Scholarship Program.
    b. The College will comply with ABOR Policy 4-405 pertaining to the Scholarship Program.
    c. The College will verify prior to distributing funds to the student the following for each student that participates in the Scholarship Program:
        i. The student is enrolled as required by A.R.S. § 15-1809(A)(1);
        ii. The student is a current spouse of an honorably discharged veteran of the Armed Forces of the United States;
        iii. The student is an in-state student under A.R.S. § 15-1802 at the time of applying for the Scholarship Program;
        iv. The student timely completed and submitted the Free Application for Federal Student Aid for the applicable year;
        v. The student is enrolled in a certificate program, an associates degree program, or a bachelor's degree program; and
        vi. The student has completed a Federal Education Rights and Privacy Act (FERPA) compliant release authorizing the College to share individual student data, records, and information, including personally identifiable information, with ABOR or ABOR's designee, including designated contractors, necessary for purposes of administering the Scholarship Program and determining the student's continued Scholarship Program eligibility.
    d. The College will collaborate with ABOR's Executive Director, or the Executive Director's designee, regarding ABOR's administration of the Scholarship Program.

e. The College will use Scholarship Program Funds received from ABOR only for those costs and purposes allowed by A.R.S. § 15-1809 and ABOR Policy 4-405.

f. The College will submit to ABOR, through ABOR's Executive Director or the Executive Director's designee, actual full-time equivalent enrollment in the Scholarship Program and other documents as requested.

g. The College will submit to ABOR, through ABOR's Executive Director or the Executive Director's designee, any data requested by ABOR.

5. ABOR Responsibilities.

a. In consultation with the College, ABOR will develop and implement centralized administrative processes for the Scholarship Program, including:

i. A marketing and promotion plan to recruit students for the Scholarship Program;

ii. Data collection and reporting;

iii. Assisting with verification by the Arizona Department of Veteran Services as needed;

iv. Distributing monies in the Scholarship Program fund between Eligible Postsecondary Institutions.

b. ABOR will distribute monies from the Scholarship Program Fund to the College each fiscal year that the College continues to qualify as an Eligible Postsecondary Institution to fund the College's Scholarship Program costs that are authorized under A.R.S. § 15-1809 and ABOR Policy 4-405. ABOR will disseminate funds to the College in accordance with the procedures established by ABOR Policy 4-405.

6. Contract Administrators.

For ABOR:

Lisa Kautz
Director, Finance and Administration
2700 N. Central Ave., Suite 400
Phoenix, AZ 85004
Lisa.Kautz@azregents.edu

For College:

Director of Procurement
1100 E. Sheldon Street
Prescott, AZ 86301
procurement@yc.edu

7. Relationship Created. Except as otherwise provided by law, in the performance of this Agreement both Parties will be acting in their individual governmental capacities and not as agents, employees, partners, joint ventures, or associates of each other. The employees, agents, or subcontractors of one Party shall not be deemed or construed to be the employees or agents of the other Party.

8. Independent Contractor. ABOR is an independent contractor and shall be free to exercise its discretion and independent judgment as to the method and means of performance of its work hereunder. ABOR's employees shall not be considered employees of the College, and the College's employees shall not be considered employees of ABOR. Neither ABOR nor College personnel will, by virtue of this Agreement, be entitled or eligible, by reason of this Agreement, to participate in any benefits or privileges given or extended by the other Party to its employees.

9. Failure of the Arizona Legislature to Appropriate. The Parties recognize that performance by ABOR depends upon appropriation of funds by the State Legislature of Arizona. If the Legislature fails to appropriate the necessary funds, or if ABOR's appropriation is reduced during the fiscal year, ABOR may reduce the scope of this Agreement if appropriate or cancel this Agreement without further duty or obligation. No liability shall accrue to the ABOR or any other agency of the State of Arizona in the event this provision is exercised, and neither the ABOR nor any other agency of the State of Arizona shall be obligated or liable for any future payments or for any damages as a result of termination under this

paragraph. ABOR agrees to notify College as soon as reasonably possible after ABOR knows of the loss of funds.

10. Entire Agreement. This Agreement represents the entire agreement of the Parties with respect to its subject matter, and all previous agreements, whether oral or written, concerning the subject matter of this Agreement, entered into prior to this Agreement are hereby revoked and superseded by this Agreement. No representations, warranties, inducements or oral agreements have been made by any of the Parties except as expressly set forth herein, or in any other contemporaneous written agreement executed for the purposes of carrying out the provisions of this Agreement.

11. Amendment. The Parties understand and specifically agree that the terms of this Agreement may be amended from time to time only upon written agreement signed by each Party.

12. Severability. In the event any term, condition, covenant, stipulation, agreement or provision herein contained is held to be invalid or unenforceable for any reason, the invalidity of any such term, condition, covenant, stipulation, agreement or provision shall in no way affect any other term, condition, covenant, stipulation, agreement or provision contained in this Agreement.

13. Waiver. The waiver by any Party of a breach of any term, covenant or condition in this Agreement shall not be deemed a waiver of any other term, covenant or condition or any subsequent breach of the same or any other term, covenant, or condition of this Agreement.

14. Notices and Requests. Except as otherwise indicated, all notices, waivers, demands, requests and other communications required or permitted by this Agreement (collectively, "Notices") shall be in writing and shall be effective only if sent by one or more of the following methods: (a) personal delivery; or (b) United States registered or certified mail, return receipt requested, postage prepaid, addressed to the Party at the respective addresses set forth opposite their names below, or to any other address or addresses as either Party shall designate from time to time by notice given to the other in the manner provided in this section:

    If to ABOR:

    Chad Sampson
    Executive Director
    Arizona Board of Regents
    2700 N. Central Ave., Suite 400
    Phoenix, AZ 85004
    Chad.Sampson@azregents.edu

    If to College:

    Director of Procurement
    1100 E. Sheldon Street
    Prescott, AZ 86301
    procurement@yc.edu

    Unofficially, copies of Notices will be sent to the email addresses provided. Notices given or served by personal delivery shall be deemed to have been received upon tender to the respective party. Notices given or served by mail shall be deemed to have been given or served as of the date of delivery (whether accepted or refused) established by the United States Postal Service return-receipt.

15. Assignment and Delegation. Neither Party shall assign nor delegate any of its rights, interest, obligations, covenants, or performance under this Agreement. Any termination shall not relieve either Party from liabilities or costs already incurred under this Agreement.

16. Applicable Law. This Agreement shall be governed by, construed, and enforced in accordance with the laws of the State of Arizona.

17. Conflict of Interest. The requirements of A.R.S. § 38-511 apply to this Agreement. ABOR may cancel this Agreement, without penalty or further obligation, if any person significantly involved in initiating, negotiating, securing, drafting, or creating this Agreement on behalf of the ABOR is, at any time while this Agreement or any extension is in effect, an employee, agent, or consultant of College with respect to the subject matter of this Agreement.

18. Nondiscrimination. The Parties will comply with all applicable state and federal laws, rules, regulations, and executive orders governing equal employment opportunity, immigration, and nondiscrimination, including the Americans with Disabilities Act. If applicable, the Parties will abide by the requirements of 41 CFR §§ 60-1.4(a), 60-300.5(a) and 60-741.5(a). These regulations prohibit discrimination against qualified individuals based on their status as protected veterans or individuals with disabilities and prohibit discrimination against all individuals based on their race, color, religion, sex, or national origin. Moreover, these regulations require that covered prime contractors and subcontractors take affirmative action to employ and advance in employment individuals without regard to race, color, religion, sex, national origin, protected veteran status or disability.

19. Dispute Resolution. In the event of any dispute between the Parties relating to this Agreement, the Parties shall first seek to resolve the dispute through informal discussions. In the event any dispute cannot be resolved informally within sixty (60) days, the Parties will submit the dispute to nonbinding arbitration to be conducted by mutually agreed upon arbitrators and pursuant to mutually agreed upon rules. Each Party shall bear their respective costs of arbitration.

20. Arbitration. In accordance with A.R.S. § 12-1518(B), the parties agree to arbitrate disputes filed in Arizona Superior Court that are subject to mandatory arbitration pursuant to A.R.S. § 12-133.

21. Record Retention and Audit. Pursuant to A.R.S. §§ 35-214 and 35-215, College shall retain all records relating to this Agreement for a period of five years after completion of the Agreement. All records shall be subject to inspection and audit by the State of Arizona at reasonable times. Upon request, College shall produce the original of any or all such records at the offices of the ABOR.

22. Data Privacy and Security. Each Party shall use student data, records, information, and personally identifiable information disclosed under this Agreement solely to administer the Scholarship Program and determine student eligibility. Each Party shall comply with the Family Educational Rights and Privacy Act (FERPA), 20 U.S.C. § 1232g, and applicable implementing regulations, and shall maintain reasonable administrative, technical, and physical safeguards designed to protect such information from unauthorized access, use, disclosure, alteration, or destruction. A Party that discovers an actual or reasonably suspected unauthorized access to or disclosure of such information shall notify the other Party without unreasonable delay, cooperate in investigating and mitigating the incident, and require any designee or contractor receiving such information to comply with protections at least as restrictive as those in this section.

23. Signature Authority. By signing below, the signer certifies that he or she has the authority to enter into this Agreement and has read the foregoing and agrees to accept the provisions herein.

24. Counterparts. This Intergovernmental Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. The signature pages from one (1) or more counterparts may be removed from such counterparts and such signature pages all attached to a single instrument so that the signatures of all Parties may be physically attached to a single document.

[SIGNATURE PAGE FOLLOWS]

REMAINDER OF PAGE DELIBERATELY LEFT BLANK

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement as of the date set forth below the signature of each Party's duly authorized representative.

For the ARIZONA BOARD OF REGENTS:

_____
Chad Sampson, Executive Director

_____
Date

For YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT:

_____
Steve Bracety, District Governing Board Chair

_____
Date

IGA DETERMINATION - ABOR

In accordance with the requirements of A.R.S. § 11-952(D), the undersigned attorney acknowledges that this Agreement is in proper form and is within the powers and authority granted under the laws of the State of Arizona to those parties to the Agreement represented by legal counsel for ABOR.

Approved as to form:

_____
ABOR General Counsel

_____
Date

IGA DETERMINATION - COLLEGE

In accordance with the requirements of A.R.S. § 11-952(D), the undersigned attorney acknowledges that this Agreement is in proper form and is within the powers and authority granted under the laws of the State of Arizona to those parties to the Agreement represented by legal counsel for the College.

Anthony W. Contente-Cuomo
College Counsel

9-22-2026
Date

Yavapai College
District Governing Board
Regular Board Meeting

Tuesday, September 22nd, 2026
Rock House and Virtually
1:00 p.m.

The YouTube channel and Rock House will be open to the public at **12:45 p.m.** at the latest. All individuals attending the meeting in person will be allowed to bring clear bags ONLY into the meeting. In addition, the College has implemented advanced weapons detections systems/metal detectors for attendees. These requirements are similar for attendees at any sporting event or concert, and they are intended to ensure safety. Please plan accordingly.

Prescott Campus
Rock House
1100 E Sheldon Street
Prescott, AZ 86301

Livestream Link:
https://www.youtube.com/user/YavapaiCollege

Members' Present
Steve Bracety, Board Chair
Toby Payne, Board Secretary
William Kiel, Board Member
Deb McCasland, Board Member – ABSENT

Staff Present
Dr. Douglas Berry, Acting President
Mr. Jon Paladini, Board Attorney
Ms. Brooke Hickman, Interim Executive Assistant to the President's Office - ABSENT
Ms. Kimberly Whitman, Secretary to the District Governing Board

MINUTES

1. General Functions: Procedural
    a. Call to Order

This agenda item begins at: 13:00:20
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=0.349634

Board Chair Bracety called the meeting to order at 1:00pm.

b. Pledge of Allegiance {Time: 1}

This agenda item begins at: 13:00:25
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=0.349634

Dr. Heather Leavitt led the Pledge of Allegiance.

c. Call to the Public – INFORMATION ONLY – {Time: 10}

This agenda item begins at: 13:01:04
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=45.257234

One Open Call card was received at the District Governing Board meeting on September 22nd, 2026. Mr. Ryan Jones spoke to the District Governing Board about concerns related to previous approved purchases (a 3D concrete printer and Convocation speaker) and transparency. Mr. Jones' Call to the Public can be viewed at the link above.

d. Adoption of Agenda – Board Chair Steve Bracety – DECISION {Time: 5}

This agenda item begins at: 13:00:47
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=29.135772

The District Governing Board adopted the agenda, before addressing item 1.c. After adopting the agenda, the board moved to item 1.c Open Call.

Board Chair Bracety, seconded by Board Secretary Payne, moved to adopt the agenda for the September 22nd, 2026, Regular Meeting. The motion passed unanimously (Ayes: Bracety, Payne, Kiel).

2. Study Session
   a. President's Report – Dr. Douglas Berry, Acting President – **INFORMATION** – {Time: 60}

This agenda item begins at: 13:05:23
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=304.85066

Dr. Berry provided an update to the District Governing Board. Enrollment is up 3.3%, student dorms are at 97% capacity, new Student housing has opened in Chino Valley and the Verde Valley. Both Centers for Learning and Innovation are indicating over 2,700 visits. YC Men's Soccer is currently ranked in the top 25 in the NJCAA.

i. Roughrider Student Spotlight – Dr. Douglas Berry, Acting President (*Attached*)

This agenda item begins at: 13:06: 35
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=378.888588

Dr. Berry introduced Ms. Mari Halladay, a current Yavapai College student and athlete who has maintained a 4.0 GPA at the College. Mari's story can be viewed at the link above.

ii. College Council – Dr. Marylou Mercado, Dr. Janet Nix and Ms. Diana Dowling

This agenda item begins at: 13:08:12
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=470.666512

1. Faculty Senate – Dr. Heather Leavitt, Faculty Senate President (*Attached*)

This agenda item begins at: 13:08:47
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=509.048964

Dr. Heather Leavitt provided an update on the Faculty Association to the District Governing Board. Dr. Leavitt introduced the 2026-2027 team for the Faculty Senate and some events they have participate in thus far. Dr. Leavitt identified some projects for the Faculty Senate including Elev8 with 8, new professional growth framework and the Faculty Professional Development Pathways on Canvas. Dr. Leavitt also introduced and recognized the newest Yavapai College Emeritus Faculty. Joan Fisher, Al Garbagnati, Rosemarie Thieme and Maria Thomas were recognized at the meeting. Dr. Leavitt's presentation can be viewed at the link above.

2. Staff Association – Ms. Heather Knowles, Staff Association President - (*Attached*)

This agenda item begins at: 13:21:52
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=1293.228228

Ms. Heather Knowles provided an update on the Staff Association to the District Governing Board. Ms. Knowles introduced the YCSA members for the 2026-2027 academic year. The website for the YCSA has been redesigned and updated. Ms. Knowles also spoke on a survey for staff members that want to have more community involvement and community service.

3. Student Government Association – Mr. Samuel Ogunrinu, Student Government Association President – (*Attached*)

This agenda item begins at: 13:26:50
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=1591.364285

Mr. Samuel Ogunrinu provided an update on the Student Government to the District Governing Board. Mr. Ogunrinu introduced the current SGA members for the 2026-2027 academic year and then spoke on his own experiences as a student in SGA. Mr. Ogunrinu spoke about SGA on the Go and the need for SA Representatives to continue supporting Yavapai College students.

iii. Yavapai Works Presentation – Dr. Marylou Mercado, Interim Provost and Vice President Workforce Development, Health Sciences, and Public Services (*Attached*)

This agenda item begins at: 13:32:51
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=1952.455285

Dr. Mercado provided an update on Yavapai Works to the District Governing Board. Dr. Mercado presented on the current partnerships and data resulting from the workforce footprint being left by Yavapai College. Yavapai Works is assisting clients, students and

community members in Yavapai County by providing paid-for-hand experience, needed supplies and other forms of workforce placement and financial assistance. For numbers and data presented please see the link above.

iv. Budget to Actual Monthly Reports and Cash Reserves Monthly Reports – (June, July and August 2026) (*Attached*)

This agenda item begins at: 13:47:36
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=2837.99499

b. Policy 205 Treatment of Students – Ms. Diana Dowling, Interim VP of Student Affairs, and Ms. Tania Sheldahl, AVP of Student Affairs and Dean of Students, - (Attached) **INFORMATION AND DISCUSSION** – {Time: 20} (*Attached*)

This agenda item begins at: 13:47:44
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=2845.372545

Ms. Tania Sheldahl provided a presentation on Policy 205, Treatment of Students, to the District Governing Board. Ms. Sheldahl provided information on how the College is currently meeting Policy 205 and protecting its students. Policy 205 is supported by 8 additional college policies. A 5-year history was used to show the current complaints from Students. Complaints due to AI are rising as of this year. Please see the link above for the additional data presented.

c. Yavapai College District Governing Board Budget Update FY26/FY27 – Dr. Clint Ewell, Chief Operating Officer – **INFORMATION AND DISCUSSION** – {Time: 15}

This agenda item begins at: 14:10:40
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=4220.896445

Dr. Ewell provided an update on the Board budget documents to the District Governing Board. Dr. Ewell pointed out the addition of fiscal years in the budget documents included in the Agenda Packet for the District Governing Board. Multiple fiscal years will now be included in the Agenda Packet. Discussion can be viewed at the link above.

d. Board Liaisons' Reports – **INFORMATION AND DISCUSSION** – {Time: 10}
   i. Board Spokesperson – Board Chair Steve Bracety
   ii. Arizona Association of Community College Trustee (AACCT) – Board Chair Steve Bracety (*Attached*)
   iii. Yavapai College Foundation – Board Member William Kiel

This agenda item begins at: 14:14:17
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=4438.855766

Board Chair Bracety provided an update on the AC4 meeting that took place in Flagstaff, AZ. Board Chair Bracety spoke on the ribbon cutting ceremonies for the new student housing on the Chino and Verde Valley campuses. Board Member Kiel provided an update

on the Yavapai College Foundation. The Foundation will be holding a meeting at the end of September, 2026. Member Kiel also spoke on the Harvest Festival on Saturday October 10th.

e. Yavapai College District Governing Board Consent Agenda Items Q&A – Mr. Ed Lacasse, Purchasing Director of Procurement and Contract Services - **INFORMATION AND DISCUSSION** – {Time: 15} (*Attached*)

This agenda item begins at: 14:38:55
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=5916.492834

The District Governing Board addressed item 3a prior to item 2e. The District Governing Board returned to item 2e after discussing item 3a. Mr. Ed Lacasse provided information to the Board regarding items requiring Board approval and signature. Discussion can be viewed at the link above.

3. Board Business
   a. Revisions to Board Policy 310 for Consistency with HLC Criteria 2.C. Board Governance – Dr. Douglas Berry, Acting President, and Ms. Megan Crossfield, Director of Academic Initiatives and HLC Accreditation Liaison Officer (ALO) – **INFORMATION, DISCUSSION AND DECISION** – {Time: 20} (*Attached*)

This agenda item begins at: 14:19:52
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=4773.893422

Ms. Megan Crossfield spoke to the District Governing Board about Board Policy 310. An update was approved in February 2026 to meet HLC accreditation criteria. The policy was then revised a second time in March, where the revisions were lost. The current approved policy does not align with the HLC criteria. A revision was presented to the Board that included the Board revisions in March, and the HLC revision approved in February. Discussion on the policy can be viewed at the link above.

Board Chair Bracety, Seconded by Board Secretary Payne, moved to approve the changes presented to the Board at the September 22nd, 2026, Regular Meeting to maintain HLC compliance with the expectation that Policy 310 will be included on a future agenda to discuss additional topics of concern. The motion passed unanimously (Ayes: Bracety, Kiel and Payne).

   b. Potential Revision to the Yavapai College District Governing Board Executive Session Process and Potential Revision of Current Minutes Process – **INFORMATION, DISCUSSION AND DECISION** – {Time: 30}
      i. Yavapai College District Governing Board Minutes Format

This agenda item begins at: 14:56:48
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=6989.563632

Board Member Kiel spoke on the current formatting of the District Governing Board Minutes. Member Kiel stated he believes the current format is difficult for the public to

utilize. Board Member Kiel believes the Minutes should be drafted with AI to be more descriptive and then reviewed. Discussion on the topic can be viewed at the link above.

Board Secretary Payne, seconded by Board Chair Bracety, moved to provide directions to Dr. Berry to look more into this topic with staff and report back to the District Governing Board. The motion passed with a 2-1 vote. (Ayes: Bracety, Payne Nays: Kiel).

ii. Inclusion of Yavapai College Secretary to the District Governing Board in Future Executive Sessions

This agenda item begins at: 15:07:04
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=7605.275629

Board Member Kiel expressed concerns with the Secretary to the District Governing Board not being included in Executive Session for the purpose of taking minutes. Board Secretary Payne expressed that he is happy to continue writing the minutes and prefers it. No change will be made to the minute recording process for Executive Sessions. If requested in the future, the Secretary to the Board will be asked to record minutes.

Board Chair Bracety moved, seconded by Board Member Kiel, to keep the Executive Session minutes at the discretion of the Board Secretary. The motion passed unanimously (Ayes: Bracety, Kiel and Payne).

c. Yavapai College District Governing Board Meeting Dates and Times Selection Process – Mr. Jon Paladini, Board Attorney – **INFORMATION, DISCUSSION AND DECISION** – {Time: 15}

This agenda item begins at: 15:11:51
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=7892.445659

Board Attorney Paladini provided information on the topic due to concerns raised by Board Members. It was discussed that all Regular Meetings are scheduled for the academic year. Special Board Meetings are called based on need and rely on basic scheduling. There are no reasons outside of availability and the Board Chair's discretion that the Special Meetings are called.

d. Association of Community College Trustee (ACCT) Delegate Conference Selection (ACCT Leadership Congress 2026) for Yavapai College – Board Chair Steve Bracety – **INFORMATION, DISCUSSION AND DECISION** {Time: 10}

This agenda item begins at: 15:14:41
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=8062.445083

Board Secretary Payne, seconded by Board Member Kiel, moved to appoint Board Chair Bracety as the Voting Delegate for the 2026 ACCT Leadership Congress. The motion passed unanimously (Ayes: Bracety, Kiel and Payne).

e. Consent Agenda – **DECISION** – {Time: 10}
   i. Intergovernmental Agreement Between the Arizona Board of Regents, University of Arizona and Yavapai County Community College District (*Attached*)
   ii. Intergovernmental Agreement Between the Arizona Health Care Cost Containment System (AHCCCS) and Yavapai County Community College District (Contract #YH27-0052)
   iii. District Governing Board Special Public Meeting Minutes – July 29th, 2026 (*Attached*)
   iv. District Governing Board Special Public Meeting Minutes – August 11th, 2026 (*Attached*)
   v. District Governing Board Special Public Meeting Minutes – August 17th, 2026 (*Attached*)
   vi. District Governing Board Special Public Meeting Minutes – September 3rd, 2026 (*Attached*)
   vii. Receipt of Reports of Revenues and Expenditures for June 2026, July 2026 and August 2026 (*Attached*)

This agenda item begins at: 15:15:34
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=8115.508175

Board Member Kiel, seconded by Board Chair Bracety, moved to approve the Consent Agenda for the September 22nd, 2026 District Governing Board Regular Meeting. The motion passed unanimously (Ayes: Bracety, Kiel and Payne).

4. Request for Future Agenda Items – **INFORMATION, DISCUSSION, AND DECISION** {Time: 10}

This agenda item begins at: 15:16:01
https://yavapai.hosted.panopto.com/Panopto/Pages/Viewer.aspx?id=b39caa88-4524-4072-b6ed-b4cd0172ffd6&start=8142.468213

Board Member Payne requested the following items: A report on the viticulture well status including how deep, the yield, the current water plan and how much of the $800k investment was used, A report on the Prescott Pines status including the yearly cost against the income and current and future projected improvements, a report on the Verde Valley facilities that just opened in relation to costs.

Board Member Kiel requested an Executive Session on physical security.

5. Adjournment of Board Regular Meeting: Procedural – **DECISION** {Time: 1}

Board Chair Bracety, seconded by Board Secretary Payne, moved to adjourn the September 22nd, 2026, Yavapai College District Governing Board Regular Meeting. The motion passed unanimously (Ayes: Kiel, Bracety and Payne).

Respectfully Submitted,

Kimberly Whitman, Recording Secretary	**Date**
Mr. Steve Bracety, Board Chair	**Mr. Toby Payne, Board Secretary**

Yavapai College
District Governing Board
District Governing Board Governance Workshop

Wednesday, September 23rd, 2026
9:00 a.m.

Prescott Pines
855 E School House Gulch Rd
Prescott, AZ 86303

Members' Present
Steve Bracety, Board Chair
Toby Payne, Board Secretary
William Kiel, Board Member
Deb McCasland, Board Member – ABSENT

Staff Present
Dr. Douglas Berry, Acting President
Ms. Brooke Hickman, Interim Executive Assistant to the President's Office
Ms. Kimberly Whitman, Secretary to the District Governing Board

Guests Present
Mr. Jon Paladini, Board Attorney
Dr. Mary Spilde, PhD, Consultant and Executive Leadership Coach

DRAFT MINUTES
NOT YET APPROVED BY THE DISTRICT GOVERNING BOARD

1. General Functions: Procedural
   a. Call to Order

Board Member Bracety Called the meeting to order at 9:00 am

   b. Pledge of Allegiance {Time: 1}

Brooke Hickman led the Pledge of Allegiance.

   c. Adoption of Agenda – Board Chair Steve Bracety – **DECISION** {Time: 5}

Board Chair Bracety, seconded by Board Member Kiel, moved to adopt the agenda for the September 23rd, 2026, Board Governance Retreat. The motion passed unanimously (Ayes: Bracety, Kiel and Payne. Absent from vote: McCasland).

2. Board Business – Dr. Mary Spilde, PhD, Consultant and Executive Leadership Coach – **INFORMATION, DISCUSSION AND DECISION** – {Time: 5 hrs}

Dr. Mary Spilde began the meeting by having the board members introduce their "why" of being a Board Member.

Topics of concern from the Board Members were discussed. The outcomes of the retreat were stated as: having a better understanding of effective community college governance, establishing a set of norms and working agreements to help the boards work together, establishing at least two agreed upon practices and creating clarity around communication.

a. District Governing Board Member Working Agreements

Dr. Spilde spoke on the Board Member's expectations and how to move forward as a cohesive Board. All Board Members participated in discussion.

The Board Members took time to identify their working agreements for the future.

The District Governing Board took a 5-minute break after discussion and then returned to session.

b. Yavapai College District Governing Board Effective Governance Practice, Process and Procedures

The District Governing Board participated in conversation on appropriate behaviors in and out of Board meetings. Social media/podcasts, news, and personal conversation were discussed as well as oversight, administration and day to day guidance, executive limitations, budget, current funding, and delegation.

Fiduciary Duties

Duty of Care – Make informed, prudent decisions – engagement, attendance, informed, strategic, monitor, focus on mission
Duty of Loyalty – Avoid conflicts of interest – operate in the interest of the college, students and entire community – not a special interest (like political affiliation)
Duty of Obedience – Align with mission and laws – follow state and federal laws, system and college policies, act within the scope of these documents
Duty of Stewardship – Temporary stewards of the college, protect, advocate, support, leave a legacy, leave it better than you found it, setting tone

The Yavapai College District Governing Board took a lunch Break from 12:30pm to 1:00pm

The big picture of a Board Members role was addressed. The role was described as a position in which you must stay focused, delegate clearly, tell the College President which means are unacceptable through policy and monitor for accountability.

The District Governing Board discussed the current onboarding processes and procedures. It was discussed an onboarding will be held in January when the Board will potentially have new Board Members. The Board Chair, Board Attorney the College President and potentially Dr. David Borofsky will be involved in the onboarding.

The Yavapai College District Governing Board took a 5-minute break and returned to session.

c. Yavapai College District Governing Board Communication Protocols

It was noted that the same information should be provided to all Board Members in the same manner of communication. Discussion on appropriate communication was held regarding the Board Members' communication with the President and other Staff members.

Board communication should always be first directed to the Board Chair and College President. The College President and Chair must communicate with all Board Members, the good and bad news. It was discussed that any future agenda item outside of public session should be emailed to the Board Chair and Board Attorney.

d. Yavapai College District Governing Board Strategic Priorities and Evaluations

Discussion on the Strategic Plan process and FY27 was held. The Acting President's goals were defined as a joint process between the Board and the President. A Board Quorum agrees with the broad headlines of the current goals. The goals will be reviewed in December with measurements – the Acting President's Evaluation will be held in Executive Session.

3. Adjournment of Board Regular Meeting: Procedural – **DECISION** {Time: 1}

Final discussion was held. It was noted that Dr. Spilde, Board Chair Bracety and Dr. Berry will contact Board Member McCasland to share the information and discussion held at the retreat.

Board Chair Bracety, seconded by Board Secretary Payne, moved to adjourn the September 23rd, 2026, Board Governance Retreat at 3:06 pm. The motion passed unanimously (Ayes: Bracety, Kiel, and Payne. Absent from vote: McCasland).

Respectfully Submitted,

_____ _____

Kimberly Whitman, Recording Secretary Date

_____ _____

Mr. Steve Bracety, Board Chair Mr. Toby Payne, Board Secretary

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

SUMMARY - ALL FUNDS

	Year-to-Date Revenues		Year-to-Date Revenues	Budget	Percent of Budget
REVENUES:					
General Fund	$ 22,694,264		$ 22,694,264	$ 68,991,500	32.9%
Restricted Fund	5,330,031		5,330,031	18,217,500	29.3%
Auxiliary Fund	3,071,300		3,071,300	10,094,700	30.4%
Unexpended Plant Fund	3,684,310		3,684,310	15,004,250	24.6%
Debt Service Fund	410,932		410,932	1,643,700	25.0%
TOTALS	**35,190,837**		**35,190,837**	**113,951,650**	**30.9%**

		Year-to-Date Expenditures	Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	Budget	Percent of Actual and Non-Labor Encumbrances to Budget
EXPENDITURES (note 1):							
General Fund		$ 19,141,752	$ 27,861,105	$ 25,175,169	$ 21,827,688	$ 68,991,500	31.6%
Restricted Fund		4,399,998	2,669,465	2,032,169	5,037,294	18,217,500	27.7%
Auxiliary Fund		2,963,362	-	-	2,963,362	9,285,700	31.9%
Unexpended Plant Fund		3,312,465	3,233,017	-	6,545,482	15,004,250	43.6%
Debt Service Fund		2,450	-	-	2,450	1,643,700	0.1%
TOTALS		**29,820,027**	**33,763,587**	**27,207,338**	**36,376,276**	**113,142,650**	**32.2%**
SURPLUS/(DEFICIT)					**$ (1,185,438)**	**809,000**	

COMMENTS:

Note 1: Expenditures reported on the modified accrual basis of accounting.

The budget currently has a deficit of $(1,185,438).
The FY26/27 year is currently estimated to meet budget.
Through the three months, 32.2% of budget has been committed (excluding labor encumbrances) compared to 30.9% of revenues received.

Balances by fund are below:

General Fund	$ 866,577
Restricted Funds	292,737
Plant Fund	(2,861,172)
Auxilary Funds	107,938
Debt Service Funds	408,482
	$ (1,185,438)

The Plant Fund deficit continues to be driven by encumbrances for in process projects.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

GENERAL FUND

	Year-to-Date Revenues		Total Revenues	FY 26/27 Budget	Percent of Budget	FY 26/27 Estimate	Estimate to Budget Variance	FY 25/26 Actuals	Percent Change (Current Versus Prior Year)
REVENUES:									
Primary Property Taxes	$ 12,940,825		$ 12,940,825	$ 51,763,300	25.0%	$ 51,763,300	$ -	$ 12,584,706	2.8%
Primary Property Taxes - Contingency	-		-	(150,000)	0.0%	$ (150,000)	-	-	0.0%
Tuition and Fees	8,430,639		8,430,639	16,877,600	50.0%	$ 16,877,600	-	7,610,630	10.8%
Tuition and Fees - Contingency	-		-	(823,000)	0.0%	$ (823,000)	-	-	0.0%
Health Benefits Reserve Replenishment	-		(362,500)	(725,000)	50.0%	$ (725,000)			0.0%
State Appropriation - Maintenance	170,975		170,975	683,900	25.0%	$ 683,900	-	138,975	23.0%
State Appropriation - Rural Aid	497,150		497,150	1,899,200	26.2%	$ 1,899,200	-	488,825	1.7%
YCF Contribution - Basketball Program	-		-	-	100.0%	$ -	-	-	0.0%
Other Revenues	1,062,250		1,062,250	733,200	144.9%	$ 733,200	-	136,798	676.5%
Interest Income	68,975		68,975	638,500	10.8%	$ 638,500	-	129,367	-46.7%
Fund Balance Applied to Budget	742,525		742,525	2,970,100	25.0%	$ 2,970,100	-	340,208	118.3%
General Fund Transfer In/(Out)	(1,219,075)		(1,219,075)	(4,876,300)	25.0%	$ (4,876,300)	-	(1,204,233)	1.2%
TOTAL REVENUES	**22,694,264**		**22,331,764**	**68,991,500**	**32.4%**	**68,991,500**	**-**	**20,225,276**	10.4%

	Year-to-Date Expenditures	Total Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	FY 26/27 Budget	Percent of Actual and Non-Labor Encumbrances to Budget	FY 26/27 Estimate	Budget to Estimate Variance	FY 25/26 Actuals	Percent Change (Current Versus Prior Year)
EXPENDITURES (Note 1):										
Instruction	$ 5,503,776	$ 9,698,977	$ 8,666,606	$ 6,536,147	$ 26,002,800	25.1%	26,002,800	$ -	$ 5,392,514	2.1%
Academic Support	1,807,022	2,601,504	2,539,616	1,868,909	6,448,200	29.0%	6,448,200	-	1,846,939	-2.2%
Institutional Support	6,751,050	7,437,128	4,534,449	9,291,229	16,243,800	57.2%	16,243,800	-	5,734,965	17.7%
Student Services	2,578,743	4,668,967	6,399,073	848,637	11,201,100	7.6%	11,201,100	-	2,671,853	-3.5%
Operation/Maintenance of Plant	2,090,387	3,454,530	3,035,425	2,509,492	8,178,800	30.7%	8,178,800	-	2,003,444	4.3%
Scholarships	405,911	-	-	405,911	890,000	45.6%	890,000	-	405,613	0.1%
Public Service	4,863	-	-	4,863	26,800	18.1%	26,800	-	5,540	-12.2%
TOTAL EXPENDITURES	**19,141,752**	**27,861,105**	**25,175,169**	**21,465,188**	**68,991,500**	**31.1%**	**68,991,500**	**-**	**18,060,868**	6.0%
SURPLUS/(DEFICIT)				**$ 866,577**	**$ -**		**$ -**			

COMMENTS:

Note 1: Expenditures reported on the modified accrual basis of accounting.

The Budget currently has a surplus of $866,577.
The increase in Other Revenues is due to sale of cellular assets to T-Mobile

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

GENERAL FUND EXPENDITURES BY NACUBO NATURAL EXPENSE CATEGORIES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

	Year to Date	Prior Year	Percent Change	
Salaries	$ 9,331,424	$ 9,073,351	2.8%	**1**
Benefits	3,661,408	3,106,710	17.9%	**2**
Supplies	2,082,990	1,920,370	8.5%	**3**
Contractual Services and Other	2,811,801	2,568,959	9.5%	**4**
Utilities & Communications	589,145	618,336	-4.7%	**5**
Travel, Conferences & Memberships	259,073	367,529	-29.5%	**6**
Scholarships	405,911	405,613	0.1%	**7**
	$ 19,141,752	$ 18,060,868	6.0%	

1 - Salaries increased due to annual compensation increases off-set by several position vacancies.
2 - Benefits increased due to annual compensation increases and payments made for our Trust Reserve catch up.
3 - Supplies increased from the prior year due to increased technology related purchases (e.g. Software/Licenses).
4 - Contractural Services increased primarily due to Maintenance Contracts-Software; Rent - Equipment (AVT aircraft); Liability Insurance; and Fines, Settlements and Penalties.
5 - Utilities decreased slightly due to district communications, water/sewage/garbage off-set by increases in electricity.
6 - Travel decreased primarily due to timing of conferences and memberships dues.
7 - Scholarships are essentially flat.

Note: Expenditures reported on the modified accrual basis of accounting.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

RESTRICTED FUND

	Year-to-Date Revenues	Total Revenues	Budget	Percent of Budget
REVENUES:				
Federal Grants and Contracts	$ 2,670,978	$ 2,670,978	$ 10,715,500	24.9%
State Grants and Contracts	72,554	72,554	729,600	9.9%
Private Gifts, Grants and Contracts	330,261	330,261	1,280,200	25.8%
Proposition 301 Workforce Development	482,138	482,138	1,624,500	29.7%
Proposition 207 Workforce Development	650,000	650,000	2,600,000	25.0%
State Appropriation - STEM Workforce	190,625	190,625	762,500	25.0%
Fund Balance Applied to Budget	933,475	933,475	505,200	184.8%
TOTAL REVENUES	**5,330,031**	**5,330,031**	**18,217,500**	**29.3%**

	Year-to-Date Expenditures	Total Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	Budget	Percent of Actual and Non-Labor Encumbrances to Budget
EXPENDITURES (Note 1):						
Instruction	$ 785,705	$ 1,657,573	$ 1,139,586	$ 1,303,692	$ 6,045,800	21.6%
Academic Support	79,773	53,322	53,322	79,773	85,400	93.4%
Institutional Support	-	-	-	-	200,500	0.0%
Student Services	53,762	6,611	-	60,373	840,700	7.2%
Operation/Maintenance	19,790	104,198	-	123,988	-	100.0%
Scholarships	2,992,093	-	-	2,992,093	8,843,900	33.8%
Public Service	468,875	847,761	839,261	477,375	2,201,200	21.7%
TOTAL EXPENDITURES	**4,399,998**	**2,669,465**	**2,032,169**	**5,037,294**	**18,217,500**	**27.7%**
SURPLUS/(DEFICIT)				**$ 292,737**		

COMMENTS:

Note 1: Expenditures reported on the modified accrual basis of accounting.

Restricted Funds expended only to the extent that Grants and Gifts are received.

The Budget currently has a surplus of $292,737.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

AUXILIARY FUND

	Budgeted Revenues	Budgeted Expenses	Budgeted Surplus/ (Deficit)	Actual Revenues	Actual Expenditures and Non-Labor Encumbrances	Year-to-date Surplus/ (Deficit)	FY26/27 Estimate Surplus/ (Deficit)
AUXILIARY ENTERPRISES							
Residence Halls	$ 1,265,000	$ 413,600	$ 851,400	$ 633,674	$ 121,578	$ 512,096	$ 851,400
Transfer To Debt Fund to Pay Revenue Bonds	404,100	-	404,100	101,025	-	101,025	$ 404,100
Subtotal - Residence Halls and Summer Conferences	1,669,100	413,600	1,255,500	734,699	121,578	613,121	1,255,500
Bookstore Rental and Commissions	2,000	-	2,000	-	-	-	2,000
Food Services	2,043,700	2,149,400	(105,700)	899,463	759,841	139,622	(105,700)
Vending	30,000	-	30,000	3,579	-	3,579	30,000
Employee/21+ Student Housing & Facility Rentals	1,082,100	550,400	531,700	407,770	257,367	150,403	531,700
Edventures & Community Education	47,000	60,000	(13,000)	4,235	10,807	(6,572)	(13,000)
Winery - Tasting Room	315,000	445,700	(130,700)	28,907	117,536	(88,629)	(130,700)
Family Enrichment Center	951,100	1,126,700	(175,600)	191,321	360,457	(169,136)	(175,600)
Community Events	1,135,600	1,392,300	(256,700)	66,426	545,692	(479,266)	(256,700)
Performing Arts Productions	300,000	308,100	(8,100)	145,615	145,615	-	(8,100)
SBDC (Federal Grant Match Requirement)	-	172,700	(172,700)	-	39,960	(39,960)	(172,700)
Yavapai College Foundation	621,600	621,600	-	148,679	148,679	-	-
Other Auxiliary Enterprises	470,200	447,800	22,400	83,781	81,480	2,301	22,400
General Fund Transfer In	1,427,300	-	1,427,300	356,825	-	356,825	1,427,300
Contingency	-	100,000	(100,000)	-	-	-	(100,000)
Facilities & Administrative Allocation	-	1,497,400	(1,497,400)	-	374,350	(374,350)	(1,497,400)
	$ 10,094,700	**$ 9,285,700**	**$ 809,000**	**$ 3,071,300**	**$ 2,963,362**	**$ 107,938**	**$ 809,000**

Comments:

Note 1: Expenditures reported on the modified accrual basis of accounting.

The Budget currently has a surplus of $107,938.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

UNEXPENDED PLANT FUND

	Year-to-Date Revenues		Total Revenues	Budget	Percent of Budget
REVENUES:					
Primary Property Taxes	$ 1,931,811		$ 1,931,811	$ 7,750,500	24.9%
Primary Property Taxes - Contingency	-		-	(45,000)	0.0%
Investment Income	58,893		58,893	500,000	11.8%
Other	3,918		3,918	40,000	9.8%
Fund Balance Applied to Budget	1,136,738		1,136,738	4,546,950	25.0%
Debt Fund Transfer to Plant	-		-	-	0.0%
General Fund Transfer In	552,950		552,950	2,211,800	25.0%
TOTAL REVENUES	**3,684,310**		**3,684,310**	**15,004,250**	**24.6%**

	Year-to-Date Expenditures	Encumbered Obligations	Labor Encumbrances	Total Expenditures and Non-Labor Encumbrances	Budget	Percent of Actual and Non-Labor Encumbrances to Budget
EXPENDITURES (Note 1):						
Planned Maintenance	$ 1,055,622	$ 1,016,812	$ -	$ 2,072,434	$ 7,000,000	29.6%
Unplanned Maintenance	36,189	37,964	-	74,153	292,400	25.4%
Capital Improvement Projects	1,536,941	1,549,348	-	3,086,289	3,492,200	88.4%
Equipment	399,001	234,302	-	633,303	2,238,650	28.3%
Furniture and Fixtures	6,888	20,000	-	26,888	281,400	9.6%
Enterprise Resource Planning Software	54,924	374,591	-	429,515	150,000	286.3%
CLI Books	-	-	-	-	8,000	0.0%
Contributions to Capital Projects						
Accumulation Account - Future Projects	-	-	-	-	-	100.0%
Capital Contingency	222,900	-	-	222,900	1,541,600	14.5%
TOTAL EXPENDITURES	**3,312,465**	**3,233,017**	**-**	**6,545,482**	**15,004,250**	**43.6%**
SURPLUS/(DEFICIT)				**$ (2,861,172)**	**-**	

COMMENTS:

Note 1: Expenditures reported on the modified accrual basis of accounting.

The Budget currently has a deficit of $(2,861,172).
Note that encumbrances are recorded for projects in process which accounts for the deficit.

YAVAPAI COUNTY COMMUNITY COLLEGE DISTRICT

REPORT OF REVENUES AND EXPENDITURES

For the The Months Ended September 30, 2026 - 25.0% of the Fiscal Year Complete

Fiscal Year 2026-2027

DEBT SERVICE FUND

	Year-to-Date Revenues	Total Revenues	FY26/27 Budget	Percent of Budget
REVENUES:				
Investment Income	$ 7	$ 7	$ -	100.0%
General Fund Transfer In	309,300	309,300	1,237,200	25.0%
Auxiliary Fund Transfer In	101,025	101,025	404,100	25.0%
Fund Balance Applied to Budget	600	600	2,400	25.0%
TOTAL REVENUES	**410,932**	**410,932**	**1,643,700**	**25.0%**

DEBT SERVICE FUND	Year-to-Date Expenditures	Encumbered Obligations	Labor Encumbrances	Non-Labor Encumbrances	Total Expenditures and Encumbrances	Budget	Percent of Actual and Non-Labor Encumbrances to Budget
EXPENDITURES (Note 1):							
Revenue Refunding Bonds - 2024							
Principal Payments	$ -	$ -	$ -	$ -		$ 510,000	0.0%
Interest Payments	-	-	-	-		670,700	0.0%
Revenue Bonds - 2013				-			
Principal Payments	-	-	-	-		385,000	0.0%
Interest Payments	-	-	-	-		19,100	0.0%
Bond Premium Amortization							
Revenue Bonds - 2024	-	-	-	-		56,500	0.0%
Bank Fees	2,450	-	-	2,450		2,400	102.1%
TOTAL EXPENDITURES	**2,450**	**-**	**-**	**2,450**		**1,643,700**	**0.1%**
SURPLUS/(DEFICIT)				**$ 408,482**		**$ -**	

COMMENTS:

Note 1: Expenditures reported on the modified accrual basis of accounting.

The Budget currently has a surplus of $408,482.
The principal is paid in June. Interest is paid in December and June.

Estimate to Budget variance is expected to be $0