

Strategic Planning Committee
Kick-off Retreat
9/16/25

1. Welcome & Introductions (20)
2. Overview of SPC (50)
 - a. New Process & Charter
 - b. Logistics
 - c. Key Deliverables
 - i. Communication
 - ii. Strategic Initiatives & OKR's
3. Break (15)
4. Current State
 - a. Plans (70)
 - i. Academic (10)
 - ii. Economic & Workforce Development (10)
 - iii. Facilities (10)
 - iv. Finance (10)
 - v. Recruitment & Retention (10)
 - vi. Technology (10)
 - vii. Marketing (10)
 - b. Break & Grab Lunch (15)
 - c. YC Context & Performance (60)
 - i. Student Success & Academic Performance
 - ii. Employee & Culture Metrics
 - iii. Community & Workforce Impact
 - iv. Quality